

REVENUE BUDGET



2017-18

Departmental

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Council Tax - Statement of Charges



	2016/2017	2017/2018
Council Tax Charge (Band D)	£1,178	£1,213

Council Tax Bands A - H

Band	Valuation Band	2016/2017		2017/2018	
		% of Band D	Council Tax £	% of Band D	Council Tax £
A	Under £27,000	67%	785.33	67%	808.89
B	£27,000 to £35,000	78%	916.22	78%	943.71
C	£35,000 to £45,000	89%	1,047.11	89%	1,078.52
D	£45,000 to £58,000	100%	1,178.00	100%	1,213.34
E	£58,000 to £80,000	122%	1,439.78	131%	1,594.19
F	£80,000 to £106,000	144%	1,701.56	163%	1,971.68
G	£106,000 to £212,000	167%	1,963.33	196%	2,376.12
H	Over £212,000	200%	2,356.00	245%	2,972.68

Summary of Estimates of Revenue Accounts



Approved
Budget
2016/2017
£'000

Approved
Budget
2017/2018
£'000

Departmental - Objective Summary

1,964	Chief Executive's Unit	1,953
81,251	Community Services	80,387
55,550	Integration Services	56,361
39,321	Customer Services	38,464
29,820	Development and Infrastructure Services	28,521
207,906	Total Departmental Budgets	205,686
1,370	Joint Boards	1,374
19,265	Loan Charges	18,379
1,031	Insurance	1,119
4,608	Non-Domestic Rates	4,657
3,769	Other Operating Income and Expenditure	4,465
30,043	Total Non-Departmental Budgets	29,994
237,949	Total Net Expenditure	235,680
(573)	Budgeted Contribution to/(from) General Fund Reserves	193
237,376	Total Cash Requirement	235,873
	<u>To Be Financed By:</u>	
196,176	Aggregate External Finance	190,397
41,200	Local Tax Requirement	45,476
237,376	Total Funding	235,873
0	Balance	0
£1,178	Band D Equivalent Council Tax Rate	£1,178
0.00%	% Increase in Council Tax	-2.97%

Summary of Estimates of Revenue Accounts



Approved
Budget
2015/2016

£'000

Departmental - Subjective Summary

Approved
Budget
2016/2017

£'000

138,409	Employee Expenses	138,696
16,127	Premises Expenses	15,571
17,336	Supplies and Services	19,911
19,246	Transport Costs	17,774
100,835	Third Party Payments	104,107
24,768	Transfer Payments	24,767
19,423	Capital Financing	18,538
336,144	Total Gross Expenditure	339,364
(98,768)	Income	(103,491)
237,376	Total Net Expenditure	235,873

Chief Executive's Unit

Section 2

Chief Executive's Unit



Approved 2016/2017 £	Objective Summary	Approved 2017/2018 £
190,530	Chief Executive	293,258
1,774,133	Head of Strategic Finance	1,660,133
1,964,663	Total Net Expenditure	1,953,391

Chief Executive's Unit



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
1,972,442	Employee Expenses	2,009,725
350	Premises Related Expenditure	350
93,609	Supplies & Services	44,027
14,475	Transport Related Expenditure	15,502
9,957	Third Party Payments	9,957
(126,170)	Income	(126,170)
1,964,663	Total Net Expenditure	1,953,391

Chief Executive's Unit

Chief Executive



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
182,553	Direct Employee Expenses	284,839
877	Indirect Employee Expenses	877
183,430	Employee Expenses	285,716
900	Printing Stationery & General Office Expenses	900
489	Communications & Computing	489
1,000	Expenses	1,000
700	Miscellaneous	700
3,089	Supplies & Services	3,089
1,927	Contract Hire & Operating Leases	2,369
300	Public Transport	300
1,784	Car Allowances	1,784
4,011	Transport Related Expenditure	4,453
190,530	Total Gross Expenditure	293,258

Chief Executive's Unit

Chief Executive



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
0	Customer & Client Receipts	0
0	Income	0
0	Total Income	0
190,530	Total Net Expenditure	293,258

Chief Executive's Unit

Head of Strategic Finance



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
1,776,220	Direct Employee Expenses	1,711,217
12,792	Indirect Employee Expenses	12,792
1,789,012	Employee Expenses	1,724,009
350	Cleaning & Domestic Services	350
350	Premises Related Expenditure	350
9,588	Equipment Furniture & Materials	9,588
10,312	Printing Stationery & General Office Expenses	10,312
8,199	Communications & Computing	8,199
2,259	Expenses	2,259
6,200	Grants & Subscriptions	6,200
53,962	Miscellaneous	4,380
90,520	Supplies & Services	40,938
237	Contract Hire & Operating Leases	0
764	Public Transport	764
9,463	Car Allowances	10,285
10,464	Transport Related Expenditure	11,049
1,500	Other Local Authorities	1,500
8,457	Private Contractors	8,457
9,957	Third Party Payments	9,957
1,900,303	Total Gross Expenditure	1,786,303

Chief Executive's Unit

Head of Strategic Finance



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
(126,170)	Internal Income	(126,170)
(126,170)	Income	(126,170)
(126,170)	Total Income	(126,170)
1,774,133	Total Net Expenditure	1,660,133

Section 3

Community Services



Approved 2016/2017 £	Objective Summary	Approved 2017/2018 £
165,904	Executive Director of Community Services	151,358
9,094,547	Head of Community and Culture	8,614,474
71,990,415	Head of Education	71,620,882
81,250,866	Total Net Expenditure	80,386,714

Community Services



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
64,698,166	Employee Expenses	64,572,800
4,956,054	Premises Related Expenditure	4,551,460
5,919,462	Supplies & Services	7,289,034
433,482	Transport Related Expenditure	446,541
13,342,275	Third Party Payments	12,173,713
(9,067,438)	Income	(9,615,700)
968,866	Transfer Payments	968,866
81,250,866	Total Net Expenditure	80,386,714

Community Services

Executive Director of Community Services



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
157,336	Direct Employee Expenses	142,935
340	Indirect Employee Expenses	340
157,676	Employee Expenses	143,275
350	Printing Stationery & General Office Expenses	350
322	Communications & Computing	177
384	Expenses	384
2,000	Miscellaneous	2,000
3,056	Supplies & Services	2,911
172	Direct Transport Costs	172
981	Car Allowances	981
1,153	Transport Related Expenditure	1,153
4,019	Other Establishments	4,019
4,019	Third Party Payments	4,019
165,904	Total Gross Expenditure	151,358

Community Services

Executive Director of Community Services



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
0	Customer & Client Receipts	0
0	Income	0
0	Total Income	0
165,904	Total Net Expenditure	151,358

Community Services

Head of Community and Culture



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
6,314,009	Direct Employee Expenses	6,302,899
54,621	Indirect Employee Expenses	54,621
6,368,630	Employee Expenses	6,357,520
528,742	Buildings & Plant	527,742
613,516	Energy Costs	522,974
38,810	Rents	38,810
22,626	Rates	22,626
120,052	Water Services	120,539
192,332	Cleaning & Domestic Services	162,825
1,837	Grounds Maintenance Costs	1,837
1,517,916	Premises Related Expenditure	1,397,354
344,304	Equipment Furniture & Materials	331,574
1,055	Catering	944
9,665	Clothing Uniforms & Laundry	9,665
68,076	Printing Stationery & General Office Expenses	67,438
11,501	Services	14,345
205,724	Communications & Computing	202,663
25,830	Expenses	30,394
4,666	Grants & Subscriptions	9,001
(78,806)	Miscellaneous	(67,233)
592,015	Supplies & Services	598,791
35,551	Direct Transport Costs	34,964
95,758	Contract Hire & Operating Leases	108,064
7,396	Public Transport	7,425
83,354	Car Allowances	87,170
222,058	Transport Related Expenditure	237,623
11,590	Independent Units within the Council	4,817
771,337	Voluntary Associations	792,552
3,257,625	Other Establishments	2,852,526
1,963,541	Private Contractors	1,361,317
0	Other Agencies	2,013
6,004,094	Third Party Payments	5,013,225
877,866	Transfer Payment - Homeless	877,866
877,866	Transfer Payments	877,866
15,582,579	Total Gross Expenditure	14,482,379

Community Services

Head of Community and Culture



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
(2,290,671)	Customer & Client Receipts	(2,371,755)
(1,585,374)	Government Grants	(1,375,345)
(2,532,923)	Other Grants Reimbursements & Contributions	(2,046,523)
(19,518)	Interest	(19,518)
(59,546)	Internal Income	(54,764)
(6,488,032)	Income	(5,867,905)
(6,488,032)	Total Income	(5,867,905)
9,094,547	Total Net Expenditure	8,614,474

Community Services

Head of Education



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
58,161,003	Direct Employee Expenses	58,058,283
10,856	Indirect Employee Expenses	13,721
58,171,859	Employee Expenses	58,072,004
773,631	Buildings & Plant	712,174
1,303,487	Energy Costs	1,033,828
7,616	Rents	7,616
8,130	Rates	8,130
236,679	Water Services	228,395
0	Other Property Costs	0
994,812	Cleaning & Domestic Services	1,062,269
113,785	Grounds Maintenance Costs	101,695
3,438,138	Premises Related Expenditure	3,154,106
1,337,733	Equipment Furniture & Materials	2,410,710
4,105,760	Catering	4,172,165
1,000	Clothing Uniforms & Laundry	1,000
50,496	Printing Stationery & General Office Expenses	47,496
183,379	Services	174,279
241,965	Communications & Computing	242,493
21,667	Expenses	21,667
1,484	Grants & Subscriptions	1,484
(619,094)	Miscellaneous	(383,963)
5,324,391	Supplies & Services	6,687,332
2,270	Direct Transport Costs	2,270
52,572	Contract Hire & Operating Leases	47,623
23,734	Public Transport	23,734
131,694	Car Allowances	134,138
210,271	Transport Related Expenditure	207,765
2,723,188	Independent Units within the Council	2,745,545
13,152	Health Authorities	12,652
494,785	Government Departments	478,750
1,520,874	Voluntary Associations	1,622,405
2,458,073	Other Establishments	2,166,212
15,433	Private Contractors	53,266
108,657	Other Agencies	77,640
7,334,162	Third Party Payments	7,156,470
91,000	Transfer Payment - School Children & Students	91,000
91,000	Transfer Payments	91,000
74,569,821	Total Gross Expenditure	75,368,677

Community Services

Head of Education



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
(1,577,203)	Customer & Client Receipts	(1,564,014)
(517,792)	Government Grants	(1,726,629)
(270,934)	Other Grants Reimbursements & Contributions	(262,075)
(213,477)	Internal Income	(195,077)
(2,579,406)	Income	(3,747,795)
(2,579,406)	Total Income	(3,747,795)
71,990,415	Total Net Expenditure	71,620,882

Customer Services

Section 4

Customer Services



Approved 2016/2017 £	Objective Summary	Approved 2017/2018 £
13,378,630	Executive Director of Customer Services	12,993,111
8,312,802	Head of Customer and Support Services	8,039,440
12,243,385	Head of Facility Services	12,285,955
2,181,850	Head of Governance and Law	1,919,577
3,204,626	Head of Improvement and HR	3,225,853
39,321,292	Total Net Expenditure	38,463,936

Customer Services



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
20,319,208	Employee Expenses	19,969,041
1,599,247	Premises Related Expenditure	1,484,788
4,952,124	Supplies & Services	5,467,886
6,419,401	Transport Related Expenditure	6,447,030
23,971,822	Third Party Payments	22,722,596
(41,740,130)	Income	(41,425,327)
23,799,621	Transfer Payments	23,797,922
39,321,292	Total Net Expenditure	38,463,936

Customer Services



Executive Director of Customer Services

Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
295,988	Direct Employee Expenses	141,109
5,250	Indirect Employee Expenses	5,249
301,238	Employee Expenses	146,359
200	Cleaning & Domestic Services	200
200	Premises Related Expenditure	200
1,500	Equipment Furniture & Materials	800
11,933	Printing Stationery & General Office Expenses	12,633
6,026	Communications & Computing	6,026
1,200	Expenses	1,200
19,422	Grants & Subscriptions	19,422
3,688	Miscellaneous	3,688
43,770	Supplies & Services	43,770
600	Direct Transport Costs	600
224	Public Transport	224
9,403	Car Allowances	9,403
10,227	Transport Related Expenditure	10,227
12,000	Independent Units within the Council	12,000
15,082,054	Other Establishments	14,923,054
94,878	Private Contractors	51,079
15,188,932	Third Party Payments	14,986,133
15,544,366	Total Gross Expenditure	15,186,688

Customer Services

Executive Director of Customer Services



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
(2,165,736)	Recharges to Other Services	(2,193,577)
(2,165,736)	Income	(2,193,577)
(2,165,736)	Total Income	(2,193,577)
13,378,630	Total Net Expenditure	12,993,111

Customer Services

Head of Customer and Support Services



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
6,964,497	Direct Employee Expenses	7,040,716
58,786	Indirect Employee Expenses	46,257
7,023,283	Employee Expenses	7,086,973
2,500	Buildings & Plant	300
1,433	Energy Costs	3,059
429	Cleaning & Domestic Services	445
4,362	Premises Related Expenditure	3,804
318,764	Equipment Furniture & Materials	91,729
134,264	Printing Stationery & General Office Expenses	127,726
22,050	Services	22,049
1,762,313	Communications & Computing	2,479,338
17,975	Expenses	13,975
4,155	Grants & Subscriptions	4,155
66,140	Miscellaneous	72,769
2,325,661	Supplies & Services	2,811,741
3,918	Direct Transport Costs	3,918
2,556	Contract Hire & Operating Leases	2,316
6,380	Public Transport	4,380
83,318	Car Allowances	77,689
96,172	Transport Related Expenditure	88,303
877,021	Other Establishments	(103,394)
34,000	Private Contractors	30,000
50,165	Other Agencies	12,165
961,185	Third Party Payments	(61,229)
23,799,621	Transfer Payment - Housing Benefits	23,797,922
23,799,621	Transfer Payments	23,797,922
34,210,284	Total Gross Expenditure	33,727,514

Customer Services

Head of Customer and Support Services



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
(1,405,464)	Customer & Client Receipts	(1,086,682)
(23,729,052)	Government Grants	(23,774,256)
(391,126)	Other Grants Reimbursements & Contributions	(461,126)
(371,841)	Internal Income	(366,011)
(25,897,482)	Income	(25,688,074)
(25,897,482)	Total Income	(25,688,074)
8,312,802	Total Net Expenditure	8,039,440

Customer Services

Head of Facility Services



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
7,921,506	Direct Employee Expenses	7,891,739
31,180	Indirect Employee Expenses	31,124
7,952,686	Employee Expenses	7,922,863
511,110	Buildings & Plant	384,204
531,589	Energy Costs	543,328
18,000	Rents	18,000
82,691	Water Services	84,881
136,888	Other Property Costs	136,554
278,962	Cleaning & Domestic Services	282,171
23,554	Grounds Maintenance Costs	23,554
1,582,794	Premises Related Expenditure	1,472,692
192,575	Equipment Furniture & Materials	161,726
1,691,670	Catering	1,584,030
16,803	Clothing Uniforms & Laundry	16,428
55,327	Printing Stationery & General Office Expenses	55,502
12,969	Services	13,119
79,367	Communications & Computing	75,108
13,873	Expenses	13,671
5,334	Grants & Subscriptions	6,834
(11,596)	Miscellaneous	173,007
2,056,324	Supplies & Services	2,099,425
196,274	Direct Transport Costs	184,725
5,841,446	Contract Hire & Operating Leases	5,861,705
29,619	Public Transport	31,852
146,142	Car Allowances	159,957
6,213,481	Transport Related Expenditure	6,238,239
2,600	Independent Units within the Council	2,600
53,400	Other Establishments	53,400
6,889,497	Private Contractors	6,855,497
787,705	Other Agencies	787,705
7,733,201	Third Party Payments	7,699,201
25,538,486	Total Gross Expenditure	25,432,420

Customer Services

Head of Facility Services



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
(5,244,284)	Customer & Client Receipts	(5,098,597)
(40,000)	Government Grants	(40,000)
(5,998)	Other Grants Reimbursements & Contributions	(5,998)
(8,004,820)	Internal Income	(8,001,870)
(13,295,102)	Income	(13,146,466)
(13,295,102)	Total Income	(13,146,466)
12,243,385	Total Net Expenditure	12,285,955

Customer Services

Head of Governance and Law



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
2,089,443	Direct Employee Expenses	1,829,260
18,979	Indirect Employee Expenses	17,679
2,108,422	Employee Expenses	1,846,939
6,746	Energy Costs	2,666
171	Water Services	369
2,351	Cleaning & Domestic Services	2,434
9,268	Premises Related Expenditure	5,469
25,075	Equipment Furniture & Materials	23,275
140	Clothing Uniforms & Laundry	140
52,141	Printing Stationery & General Office Expenses	52,141
9,420	Services	9,420
123,772	Communications & Computing	122,272
6,396	Expenses	6,796
29,611	Grants & Subscriptions	31,606
55,868	Miscellaneous	52,975
302,424	Supplies & Services	298,626
8,450	Direct Transport Costs	11,450
9,035	Contract Hire & Operating Leases	10,993
4,133	Public Transport	4,233
43,062	Car Allowances	45,805
64,680	Transport Related Expenditure	72,482
3,000	Independent Units within the Council	0
5,405	Joint Authorities	5,405
10,000	Other Establishments	9,005
9,840	Other Agencies	9,840
28,245	Third Party Payments	24,250
2,513,039	Total Gross Expenditure	2,247,765

Customer Services

Head of Governance and Law



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
(331,188)	Customer & Client Receipts	(328,188)
(331,188)	Income	(328,188)
(331,188)	Total Income	(328,188)
2,181,850	Total Net Expenditure	1,919,577

Customer Services

Head of Improvement and HR



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
2,731,402	Direct Employee Expenses	2,767,261
202,178	Indirect Employee Expenses	198,646
2,933,580	Employee Expenses	2,965,907
1,500	Buildings & Plant	1,500
1,123	Cleaning & Domestic Services	1,123
2,623	Premises Related Expenditure	2,623
20,793	Equipment Furniture & Materials	19,893
23,032	Printing Stationery & General Office Expenses	23,032
139,263	Communications & Computing	130,449
15,534	Expenses	13,834
940	Grants & Subscriptions	940
24,384	Miscellaneous	26,177
223,946	Supplies & Services	214,324
1,700	Direct Transport Costs	1,600
1,710	Contract Hire & Operating Leases	3,207
3,008	Public Transport	4,408
28,423	Car Allowances	28,564
34,841	Transport Related Expenditure	37,779
48	Government Departments	48
800	Voluntary Associations	0
55,657	Other Establishments	64,440
600	Private Contractors	8,000
3,153	Other Agencies	1,753
60,258	Third Party Payments	74,241
3,255,248	Total Gross Expenditure	3,294,875

Customer Services

Head of Improvement and HR



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
(32,915)	Customer & Client Receipts	(44,915)
(17,707)	Other Grants Reimbursements & Contributions	(24,107)
(50,622)	Income	(69,022)
(50,622)	Total Income	(69,022)
3,204,626	Total Net Expenditure	3,225,853

Development and Infrastructure Services

Section 5

Development and Infrastructure Services



Approved 2016/2017 £	Objective Summary	Approved 2017/2018 £
1,292,348	Executive Director of Development and Infrastructure Services	1,176,847
3,618,907	Head of Economic Development	3,632,700
3,102,240	Head of Planning and Regulatory Services	3,019,430
21,807,033	Head of Roads and Amenity Services	20,691,942
29,820,527	Total Net Expenditure	28,520,920

Development and Infrastructure Services



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
23,788,929	Employee Expenses	23,627,323
3,119,455	Premises Related Expenditure	2,946,429
5,423,672	Supplies & Services	5,331,679
11,457,850	Transport Related Expenditure	9,872,470
22,974,897	Third Party Payments	24,338,291
158,891	Capital Costs	158,891
(37,103,166)	Income	(37,754,163)
29,820,527	Total Net Expenditure	28,520,920

Development and Infrastructure Services

Executive Director of Development and Infrastructure Services



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
1,062,207	Direct Employee Expenses	997,627
99,332	Indirect Employee Expenses	89,332
1,161,539	Employee Expenses	1,086,959
250	Cleaning & Domestic Services	250
250	Premises Related Expenditure	250
19,033	Equipment Furniture & Materials	7,627
69,354	Printing Stationery & General Office Expenses	58,126
101,007	Communications & Computing	79,399
1,901	Expenses	1,901
1,336	Miscellaneous	1,336
192,631	Supplies & Services	148,389
20	Direct Transport Costs	20
15	Contract Hire & Operating Leases	0
954	Public Transport	954
5,771	Car Allowances	5,771
6,760	Transport Related Expenditure	6,745
11,914	Independent Units within the Council	12,050
1,130	Other Establishments	0
13,044	Third Party Payments	12,050
1,374,223	Total Gross Expenditure	1,254,392

Development and Infrastructure Services

Executive Director of Development and Infrastructure Services



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
(1,912)	Customer & Client Receipts	(1,912)
(79,963)	Internal Income	(75,633)
(81,875)	Income	(77,545)
(81,875)	Total Income	(77,545)
1,292,348	Total Net Expenditure	1,176,847

Development and Infrastructure Services

Head of Economic Development



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
2,034,730	Direct Employee Expenses	2,070,874
24,202	Indirect Employee Expenses	24,202
2,058,932	Employee Expenses	2,095,076
16,140	Buildings & Plant	16,140
21,832	Energy Costs	18,414
41,400	Rents	41,400
17,605	Rates	17,605
1,009	Water Services	1,000
1,658	Cleaning & Domestic Services	1,769
4,500	Grounds Maintenance Costs	4,500
104,145	Premises Related Expenditure	100,828
99,813	Equipment Furniture & Materials	99,813
3,500	Clothing Uniforms & Laundry	3,500
6,756	Printing Stationery & General Office Expenses	6,806
4,682	Services	4,682
14,513	Communications & Computing	15,997
22,354	Expenses	25,154
2,212	Grants & Subscriptions	2,212
45,714	Miscellaneous	45,914
199,544	Supplies & Services	204,078
27,129	Direct Transport Costs	27,329
72,396	Contract Hire & Operating Leases	66,862
12,674	Public Transport	12,874
35,845	Car Allowances	38,645
148,044	Transport Related Expenditure	145,710
633	Independent Units within the Council	633
613,463	Other Establishments	594,229
775,045	Private Contractors	773,045
18,000	Other Agencies	18,000
1,407,141	Third Party Payments	1,385,907
3,917,806	Total Gross Expenditure	3,931,598

Development and Infrastructure Services

Head of Economic Development



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
(204,830)	Customer & Client Receipts	(204,830)
(70,000)	Other Grants Reimbursements & Contributions	(70,000)
(24,069)	Internal Income	(24,069)
(298,899)	Income	(298,899)
(298,899)	Total Income	(298,899)
3,618,907	Total Net Expenditure	3,632,700

Development and Infrastructure Services

Head of Planning and Regulatory Services



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
4,753,738	Direct Employee Expenses	4,767,949
16,459	Indirect Employee Expenses	16,459
4,770,197	Employee Expenses	4,784,408
1,000	Rents	1,000
1,000	Premises Related Expenditure	1,000
14,116	Equipment Furniture & Materials	14,116
1,950	Clothing Uniforms & Laundry	1,950
45,494	Printing Stationery & General Office Expenses	40,494
208,388	Services	191,388
107,065	Communications & Computing	107,065
16,780	Expenses	16,780
880	Grants & Subscriptions	880
69,397	Miscellaneous	69,397
464,070	Supplies & Services	442,070
9,756	Direct Transport Costs	9,756
20,051	Contract Hire & Operating Leases	37,970
12,799	Public Transport	12,799
107,702	Car Allowances	110,168
150,308	Transport Related Expenditure	170,693
64	Independent Units within the Council	64
44,750	Voluntary Associations	41,250
291,965	Other Establishments	287,965
14,540	Private Contractors	14,540
351,319	Third Party Payments	343,819
5,736,894	Total Gross Expenditure	5,741,990

Development and Infrastructure Services

Head of Planning and Regulatory Services



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
(2,517,190)	Customer & Client Receipts	(2,593,096)
(5,000)	Government Grants	(5,000)
(112,464)	Other Grants Reimbursements & Contributions	(124,464)
(2,634,654)	Income	(2,722,560)
(2,634,654)	Total Income	(2,722,560)
3,102,240	Total Net Expenditure	3,019,430

Development and Infrastructure Services



Head of Roads and Amenity Services

Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
15,694,546	Direct Employee Expenses	15,557,673
103,715	Indirect Employee Expenses	103,208
15,798,262	Employee Expenses	15,660,880
486,451	Buildings & Plant	486,451
1,237,961	Energy Costs	1,082,321
142,702	Rents	142,702
2,671	Rates	2,671
147,111	Water Services	131,167
50,000	Fixtures & Fittings	50,000
734,963	Other Property Costs	730,963
122,085	Cleaning & Domestic Services	127,960
90,116	Grounds Maintenance Costs	90,116
3,014,060	Premises Related Expenditure	2,844,351
3,984,098	Equipment Furniture & Materials	3,957,979
108,690	Clothing Uniforms & Laundry	106,631
16,069	Printing Stationery & General Office Expenses	16,069
94,400	Services	94,400
94,364	Communications & Computing	93,890
50,728	Expenses	50,728
36,378	Grants & Subscriptions	36,378
182,699	Miscellaneous	181,067
4,567,427	Supplies & Services	4,537,143
3,980,737	Direct Transport Costs	3,862,997
6,999,632	Contract Hire & Operating Leases	5,520,154
20,864	Public Transport	20,864
103,606	Car Allowances	97,408
47,899	Transport Insurance	47,899
11,152,738	Transport Related Expenditure	9,549,323
8,657,224	Independent Units within the Council	8,521,280
145,549	Other Local Authorities	145,549
2,774,493	Government Departments	2,894,034
39,822	Voluntary Associations	40,190
(304,891)	Other Establishments	24,680
9,838,502	Private Contractors	10,918,089
52,693	Other Agencies	52,693
21,203,393	Third Party Payments	22,596,515
158,891	Capital Financing	158,891
158,891	Capital Costs	158,891
55,894,771	Total Gross Expenditure	55,347,103

Development and Infrastructure Services

Head of Roads and Amenity Services



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
(30,436,393)	Customer & Client Receipts	(31,114,435)
(10,000)	Other Grants Reimbursements & Contributions	(10,000)
(3,646,705)	Internal Income	(3,525,060)
5,359	Recharges to Other Services	(5,665)
(34,087,739)	Income	(34,655,161)
(34,087,739)	Total Income	(34,655,161)
21,807,033	Total Net Expenditure	20,691,942

Section 6

Integration Services



Approved 2016/2017 £	Objective Summary	Approved 2017/2018 £
(1,667,351)	Chief Officer Integration	(2,029,045)
43,161,117	Head of Adult Care	44,295,385
13,707,333	Head of Children and Families	13,680,293
349,151	Head of Strategic Planning & Performance	414,393
55,550,250	Total Net Expenditure	56,361,026

Integration Services



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
25,108,286	Employee Expenses	25,782,993
992,819	Premises Related Expenditure	1,000,925
(93,167)	Supplies & Services	235,288
877,034	Transport Related Expenditure	966,406
39,089,767	Third Party Payments	43,401,175
(10,424,489)	Income	(15,025,761)
55,550,250	Total Net Expenditure	56,361,026

Integration Services

Chief Officer Integration



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
(459,104)	Direct Employee Expenses	(243,845)
9,000	Indirect Employee Expenses	0
(450,104)	Employee Expenses	(243,845)
230,868	Buildings & Plant	222,868
0	Energy Costs	33,000
480	Cleaning & Domestic Services	480
231,348	Premises Related Expenditure	256,348
6,939	Equipment Furniture & Materials	6,939
5,846	Printing Stationery & General Office Expenses	5,846
99,058	Communications & Computing	180,263
100	Grants & Subscriptions	100
(1,560,537)	Miscellaneous	210,597
(1,448,594)	Supplies & Services	403,745
0	Car Allowances	2,500
0	Transport Related Expenditure	2,500
0	Independent Units within the Council	2,205,000
0	Other Establishments	2,207
0	Third Party Payments	2,207,207
(1,667,351)	Total Gross Expenditure	2,625,955

Integration Services

Chief Officer Integration



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
0	Customer & Client Receipts	(4,655,000)
0	Income	(4,655,000)
0	Total Income	(4,655,000)
(1,667,351)	Total Net Expenditure	(2,029,045)

Integration Services

Head of Adult Care



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
16,155,384	Direct Employee Expenses	16,576,858
21,978	Indirect Employee Expenses	24,434
16,177,362	Employee Expenses	16,601,292
8,814	Buildings & Plant	8,814
310,831	Energy Costs	311,101
29,852	Rents	29,852
2,190	Rates	2,190
35,952	Water Services	35,839
4,502	Fixtures & Fittings	4,502
3,957	Other Property Costs	3,957
60,903	Cleaning & Domestic Services	64,324
4,209	Grounds Maintenance Costs	4,209
461,209	Premises Related Expenditure	464,787
591,552	Equipment Furniture & Materials	491,552
204,665	Catering	229,665
20,835	Clothing Uniforms & Laundry	20,585
13,495	Printing Stationery & General Office Expenses	13,495
50,983	Services	46,739
51,852	Communications & Computing	71,933
40,202	Expenses	38,752
34,326	Miscellaneous	(1,355,235)
1,007,911	Supplies & Services	(442,514)
42,643	Direct Transport Costs	42,598
228,366	Contract Hire & Operating Leases	252,296
48,189	Public Transport	57,089
308,741	Car Allowances	362,344
627,939	Transport Related Expenditure	714,327
240,141	Independent Units within the Council	233,157
75,766	Other Local Authorities	67,766
966,454	Health Authorities	936,470
677,291	Voluntary Associations	721,313
32,317,485	Other Establishments	34,311,896
3,285	Other Agencies	3,285
34,280,422	Third Party Payments	36,273,887
52,554,843	Total Gross Expenditure	53,611,779

Integration Services

Head of Adult Care



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
(9,169,136)	Customer & Client Receipts	(8,999,304)
0	Government Grants	(5,000)
(223,003)	Other Grants Reimbursements & Contributions	(236,503)
(1,587)	Internal Income	(1,587)
0	Recharges to Other Services	(74,000)
(9,393,726)	Income	(9,316,394)
(9,393,726)	Total Income	(9,316,394)
43,161,117	Total Net Expenditure	44,295,385

Integration Services

Head of Children and Families



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
9,034,991	Direct Employee Expenses	9,014,800
1,754	Indirect Employee Expenses	1,755
9,036,745	Employee Expenses	9,016,554
108,382	Energy Costs	84,513
137,361	Rents	137,361
20,715	Water Services	22,645
2,553	Fixtures & Fittings	2,553
27,901	Cleaning & Domestic Services	29,369
3,350	Grounds Maintenance Costs	3,350
300,262	Premises Related Expenditure	279,791
56,338	Equipment Furniture & Materials	52,938
119,711	Catering	119,711
1,015	Clothing Uniforms & Laundry	1,015
47,689	Printing Stationery & General Office Expenses	35,789
39,850	Services	39,850
36,817	Communications & Computing	45,289
16,288	Expenses	12,788
22,204	Grants & Subscriptions	22,204
5,219	Miscellaneous	(57,912)
345,131	Supplies & Services	271,672
30,596	Direct Transport Costs	30,596
79,942	Contract Hire & Operating Leases	92,902
10,828	Public Transport	10,828
125,246	Car Allowances	112,235
246,612	Transport Related Expenditure	246,562
23,972	Independent Units within the Council	2,896
4,000	Other Local Authorities	37,000
73,266	Health Authorities	45,266
2,586,415	Other Establishments	2,656,226
2,121,693	Other Agencies	2,178,693
4,809,346	Third Party Payments	4,920,081
14,738,096	Total Gross Expenditure	14,734,660

Integration Services

Head of Children and Families



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
(1,030,763)	Customer & Client Receipts	(1,054,367)
(1,030,763)	Income	(1,054,367)
(1,030,763)	Total Income	(1,054,367)
13,707,333	Total Net Expenditure	13,680,293

Integration Services

Head of Strategic Planning & Performance



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
344,283	Direct Employee Expenses	408,991
344,283	Employee Expenses	408,991
1,449	Printing Stationery & General Office Expenses	1,449
430	Communications & Computing Expenses	430
506		506
2,385	Supplies & Services	2,385
239	Public Transport	239
2,244	Car Allowances	2,778
2,483	Transport Related Expenditure	3,017
349,151	Total Gross Expenditure	414,393

Integration Services

Head of Strategic Planning & Performance



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
0	Customer & Client Receipts	0
0	Income	0
0	Total Income	0
349,151	Total Net Expenditure	414,393

Other Operating Income and Expenditure

Section 7

Other Operating Income and Expenditure



Approved 2016/2017 £	Objective Summary	Approved 2017/2018 £
1,104,007	Elected Members	1,091,371
1,143,170	Sundry Services	1,573,546
1,522,249	Unfunded Pensions	1,798,845
3,769,426	Total Net Expenditure	4,463,762

Other Operating Income and Expenditure



Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
2,087,351	Employee Expenses	2,239,616
424,929	Premises Related Expenditure	493,884
1,039,754	Supplies & Services	1,543,071
140,774	Transport Related Expenditure	140,842
76,618	Third Party Payments	86,618
0	Income	(40,270)
3,769,426	Total Net Expenditure	4,463,762

Other Operating Income and Expenditure



Elected Members

Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
199,506	Direct Employee Expenses	201,501
20,000	Indirect Employee Expenses	20,000
219,506	Employee Expenses	221,501
6,508	Printing Stationery & General Office Expenses	6,508
36,275	Communications & Computing	36,275
748,565	Expenses	755,866
(115,919)	Miscellaneous	(137,919)
675,428	Supplies & Services	660,729
3,304	Direct Transport Costs	3,304
6,962	Contract Hire & Operating Leases	7,030
14,527	Public Transport	14,527
115,981	Car Allowances	115,981
140,774	Transport Related Expenditure	140,842
63,090	Other Establishments	63,090
5,208	Other Agencies	5,208
68,298	Third Party Payments	68,298
1,104,007	Total Gross Expenditure	1,091,371

Other Operating Income and Expenditure



Elected Members

Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
0	Customer & Client Receipts	0
0	Income	0
0	Total Income	0
1,104,007	Total Net Expenditure	1,091,371

Other Operating Income and Expenditure



Sundry Services

Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
345,596	Direct Employee Expenses	219,270
345,596	Employee Expenses	219,270
432,403	Energy Costs	562,822
(7,474)	Water Services	(68,937)
424,929	Premises Related Expenditure	493,884
256,160	Services	248,740
108,166	Miscellaneous	633,602
364,326	Supplies & Services	882,342
8,320	Health Authorities	8,320
0	Other Establishments	10,000
8,320	Third Party Payments	18,320
1,143,170	Total Gross Expenditure	1,613,816

Other Operating Income and Expenditure



Sundry Services

Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
0	Customer & Client Receipts	0
0	Government Grants	(40,270)
0	Income	(40,270)
0	Total Income	(40,270)
1,143,170	Total Net Expenditure	1,573,546

Other Operating Income and Expenditure



Unfunded Pensions

Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
1,522,249	Indirect Employee Expenses	1,798,845
1,522,249	Employee Expenses	1,798,845
1,522,249	Total Gross Expenditure	1,798,845

Other Operating Income and Expenditure



Unfunded Pensions

Approved 2016/2017 £	Subjective Summary	Approved 2017/2018 £
0	Customer & Client Receipts	0
0	Income	0
0	Total Income	0
1,522,249	Total Net Expenditure	1,798,845