

REVENUE BUDGET



2013-14

Departmental

CONTENTS

	Page
Overview	Section 1
Council Tax Statement of Charges	5
Objective Summary	7
Subjective Summary	9
Chief Executive's Unit	Section 2
Objective Summary	12
Subjective Summary	13
Chief Executive	14-15
Head of Improvement and HR	16-17
Head of Strategic Finance	18-19
Community Services	Section 3
Objective Summary	22
Subjective Summary	23
Executive Director of Community Services	24-25
Head of Adult Care	26-27
Head of Children and Families	28-29
Head of Community and Culture	30-31
Head of Education	32-33
Customer Services	Section 4
Objective Summary	36
Subjective Summary	37
Executive Director of Customer Services	38-39
Head of Customer and Support Services	40-41
Head of Facility Services	42-43
Head of Governance and Law	44-45

Development and Infrastructure Services	Section 5
Objective Summary	48
Subjective Summary	49
Executive Director of Development and Infrastructure Services	50-51
Head of Planning and Regulatory Services	52-53
Head of Economic Development	54-55
Head of Roads and Amenity Services	56-57
Other Operating Income and Expenditure	Section 6
Objective Summary	60
Subjective Summary	61
Elected Members	62-63
Sundry Services	64-65
Unfunded Pensions	66-67



Council Tax - Statement of Charges

	2012/2013	2013/2014
Council Tax Charge (Band D)	£1,178	£1,178

Council Tax Bands A - H

Band	Valuation Band	% of Band D	2012/2013 Council Tax £	2013/2014 Council Tax £
A	Under £27,000	67%	785.33	785.33
B	£27,000 to £35,000	78%	916.22	916.22
C	£35,000 to £45,000	89%	1,047.11	1,047.11
D	£45,000 to £58,000	100%	1,178.00	1,178.00
E	£58,000 to £80,000	122%	1,439.78	1,439.78
F	£80,000 to £106,000	144%	1,701.56	1,701.56
G	£106,000 to £212,000	167%	1,963.33	1,963.33
H	Over £212,000	200%	2,356.00	2,356.00



Summary of Estimates of Revenue Accounts

Approved
Budget
2012/2013
£'000

Approved
Budget
2013/2014
£'000

Departmental - Objective Summary

6,744	Chief Executive's Unit	6,481
133,422	Community Services	132,632
33,520	Customer Services	33,259
29,977	Development and Infrastructure Services	31,523
203,663	Total Departmental Budgets	203,895
15,059	Joint Boards	1,376
28,657	Loan Charges	27,257
994	Insurance	1,012
0	Severance	1,560
2,835	Non-Domestic Rates	3,128
3,722	Other Operating Income and Expenditure	3,022
51,267	Total Non-Departmental Budgets	37,355
254,930	Total Net Expenditure	241,250
3,760	Budgeted Contribution to/(from) General Fund Reserves	(1,051)
921	Revenue Contribution to Capital	4,216
259,611	Total Cash Requirement	244,415
	<u>To Be Financed By:</u>	
214,561	Aggregate External Finance	199,365
45,050	Local Tax Requirement	45,050
259,611	Total Funding	244,415
0	Balance	0
£1,178	Band D Equivalent Council Tax Rate	£1,178
0.00%	% Increase in Council Tax	0.00%



Summary of Estimates of Revenue Accounts

Approved
Budget
2012/2013
£'000

Approved
Budget
2013/2014
£'000

Departmental - Subjective Summary

131,863	Employee Expenses	131,239
14,306	Premises Expenses	15,274
21,774	Supplies and Services	21,390
18,576	Transport Costs	18,956
112,960	Third Party Payments	99,056
24,641	Transfer Payments	24,548
27,446	Capital Financing	27,257
351,566	Total Gross Expenditure	337,720
(96,636)	Income	(96,470)
254,930	Total Net Expenditure	241,250

Chief Executive's Unit

Section 2

Chief Executive's Unit



Approved 2012/2013 £	Objective Summary	Approved 2013/2014 £
226,003	Chief Executive	234,798
4,544,103	Head of Improvement and HR	4,319,950
1,973,874	Head of Strategic Finance	1,925,968
6,743,980	Total Net Expenditure	6,480,716



Chief Executive's Unit

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
5,838,586	Employee Expenses	5,637,269
311,070	Premises Related Expenditure	310,770
481,589	Supplies & Services	474,190
106,311	Transport Related Expenditure	86,564
224,034	Third Party Payments	189,534
(217,610)	Income	(217,610)
6,743,980	Total Net Expenditure	6,480,716



Chief Executive's Unit

Chief Executive

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
219,453	Direct Employee Expenses	228,090
377	Indirect Employee Expenses	377
219,830	Employee Expenses	228,467
900	Printing Stationery & General Office Expenses	900
1,043	Communications & Computing	1,201
1,000	Expenses	1,000
700	Miscellaneous	700
3,643	Supplies & Services	3,801
2,185	Contract Hire & Operating Leases	2,028
300	Public Transport	300
45	Car Allowances	202
2,530	Transport Related Expenditure	2,530
226,003	Total Gross Expenditure	234,798



Chief Executive's Unit

Chief Executive

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
0	Customer & Client Receipts	0
0	Income	0
0	Total Income	0
226,003	Total Net Expenditure	234,798



Chief Executive's Unit

Head of Improvement and HR

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
3,441,180	Direct Employee Expenses	3,282,282
187,006	Indirect Employee Expenses	176,303
3,628,186	Employee Expenses	3,458,585
1,500	Buildings & Plant	1,200
309,000	Other Property Costs	309,000
220	Cleaning & Domestic Services	220
310,720	Premises Related Expenditure	310,420
24,320	Equipment Furniture & Materials	21,151
31,504	Printing Stationery & General Office Expenses	26,504
187,014	Communications & Computing	194,154
18,450	Expenses	18,250
615	Grants & Subscriptions	615
171,476	Miscellaneous	171,050
433,379	Supplies & Services	431,724
4,600	Direct Transport Costs	4,400
4,222	Contract Hire & Operating Leases	4,039
3,440	Public Transport	3,040
68,920	Car Allowances	53,605
81,182	Transport Related Expenditure	65,084
10,000	Independent Units within the Council	10,000
60,695	Government Departments	25,695
1,000	Voluntary Associations	(500)
68,956	Other Establishments	68,956
60,426	Private Contractors	60,426
201,077	Third Party Payments	164,577
4,654,543	Total Gross Expenditure	4,430,390



Chief Executive's Unit

Head of Improvement and HR

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(48,566)	Customer & Client Receipts	(48,566)
(47,874)	Other Grants Reimbursements & Contributions	(47,874)
(14,000)	Internal Income	(14,000)
(110,440)	Income	(110,440)
(110,440)	Total Income	(110,440)
4,544,103	Total Net Expenditure	4,319,950



Chief Executive's Unit

Head of Strategic Finance

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
1,969,826	Direct Employee Expenses	1,936,425
20,745	Indirect Employee Expenses	13,792
1,990,571	Employee Expenses	1,950,217
350	Cleaning & Domestic Services	350
350	Premises Related Expenditure	350
8,891	Equipment Furniture & Materials	7,500
10,049	Printing Stationery & General Office Expenses	10,800
2,572	Communications & Computing	6,549
5,828	Expenses	1,700
11,405	Grants & Subscriptions	8,000
5,821	Miscellaneous	4,116
44,567	Supplies & Services	38,665
689	Public Transport	449
21,910	Car Allowances	18,500
22,599	Transport Related Expenditure	18,949
1,500	Other Local Authorities	1,500
21,457	Private Contractors	23,457
22,957	Third Party Payments	24,957
2,081,044	Total Gross Expenditure	2,033,138



Chief Executive's Unit

Head of Strategic Finance

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(107,170)	Internal Income	(107,170)
(107,170)	Income	(107,170)
(107,170)	Total Income	(107,170)
1,973,874	Total Net Expenditure	1,925,968

Community Services

Section 3



Community Services

Approved 2012/2013 £	Objective Summary	Approved 2013/2014 £
162,612	Executive Director of Community Services	157,428
43,414,749	Head of Adult Care	42,507,780
15,727,382	Head of Children and Families	15,924,395
9,906,163	Head of Community and Culture	9,941,981
64,210,758	Head of Education	64,100,074
133,421,664	Total Net Expenditure	132,631,659



Community Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
84,512,726	Employee Expenses	83,629,834
6,157,608	Premises Related Expenditure	6,648,414
8,230,583	Supplies & Services	8,576,147
1,249,264	Transport Related Expenditure	1,224,675
47,696,274	Third Party Payments	47,367,697
(15,642,161)	Income	(15,938,759)
1,217,370	Transfer Payments	1,123,651
133,421,664	Total Net Expenditure	132,631,659



Community Services

Executive Director of Community Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(261,761)	Direct Employee Expenses	(257,942)
30,067	Indirect Employee Expenses	25,912
(231,694)	Employee Expenses	(232,030)
267,712	Buildings & Plant	262,106
446	Water Services	446
3,996	Fixtures & Fittings	3,996
480	Cleaning & Domestic Services	480
272,634	Premises Related Expenditure	267,028
14,539	Equipment Furniture & Materials	14,539
20,440	Printing Stationery & General Office Expenses	20,440
46,606	Communications & Computing	46,473
934	Expenses	934
1,200	Grants & Subscriptions	1,200
7,233	Miscellaneous	7,233
90,952	Supplies & Services	90,819
834	Direct Transport Costs	834
1,913	Contract Hire & Operating Leases	1,859
915	Car Allowances	915
3,662	Transport Related Expenditure	3,608
16,500	Independent Units within the Council	16,500
10,557	Other Establishments	11,503
27,057	Third Party Payments	28,003
162,612	Total Gross Expenditure	157,428



Community Services

Executive Director of Community Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
0	Customer & Client Receipts	0
0	Income	0
0	Total Income	0
162,612	Total Net Expenditure	157,428



Community Services

Head of Adult Care

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
17,429,243	Direct Employee Expenses	15,447,639
29,996	Indirect Employee Expenses	29,179
17,459,239	Employee Expenses	15,476,818
9,991	Buildings & Plant	8,658
282,416	Energy Costs	299,321
140,925	Rents	142,011
1,200	Rates	1,200
42,466	Water Services	37,357
5,405	Fixtures & Fittings	5,015
2,792	Other Property Costs	3,057
75,627	Cleaning & Domestic Services	75,391
9,560	Grounds Maintenance Costs	9,560
570,382	Premises Related Expenditure	581,570
476,249	Equipment Furniture & Materials	506,082
238,716	Catering	225,525
28,306	Clothing Uniforms & Laundry	26,569
41,776	Printing Stationery & General Office Expenses	39,981
62,293	Services	55,106
96,936	Communications & Computing	89,722
45,844	Expenses	38,584
65,639	Miscellaneous	38,172
1,055,758	Supplies & Services	1,019,740
73,019	Direct Transport Costs	69,510
141,003	Contract Hire & Operating Leases	123,935
44,975	Public Transport	41,433
238,276	Car Allowances	194,559
497,273	Transport Related Expenditure	429,437
418,953	Independent Units within the Council	242,274
64,016	Other Local Authorities	64,016
880,370	Health Authorities	1,237,693
580,399	Voluntary Associations	507,265
29,479,878	Other Establishments	30,650,436
16,667	Other Agencies	16,667
31,440,284	Third Party Payments	32,718,351
51,022,935	Total Gross Expenditure	50,225,916



Community Services

Head of Adult Care

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(7,263,068)	Customer & Client Receipts	(7,492,883)
(35,000)	Government Grants	(136,680)
(89,238)	Other Grants Reimbursements & Contributions	(88,919)
(155,088)	Internal Income	346
(65,792)	Recharges to Other Services	0
(7,608,186)	Income	(7,718,136)
(7,608,186)	Total Income	(7,718,136)
43,414,749	Total Net Expenditure	42,507,780



Community Services

Head of Children and Families

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
9,558,626	Direct Employee Expenses	9,788,676
4,797	Indirect Employee Expenses	2,646
9,563,423	Employee Expenses	9,791,322
1,992	Buildings & Plant	1,992
105,430	Energy Costs	119,203
22,097	Rents	30,141
27,293	Water Services	24,870
2,553	Fixtures & Fittings	2,553
340,659	Other Property Costs	496,371
59,187	Cleaning & Domestic Services	43,457
9,786	Grounds Maintenance Costs	9,786
568,997	Premises Related Expenditure	728,373
145,052	Equipment Furniture & Materials	144,694
110,167	Catering	121,070
1,525	Clothing Uniforms & Laundry	1,013
25,467	Printing Stationery & General Office Expenses	26,391
39,850	Services	39,850
38,835	Communications & Computing	37,361
24,645	Expenses	24,645
22,715	Grants & Subscriptions	22,778
61,646	Miscellaneous	57,563
469,903	Supplies & Services	475,366
26,417	Direct Transport Costs	29,015
69,513	Contract Hire & Operating Leases	71,956
14,600	Public Transport	14,600
148,555	Car Allowances	150,203
259,085	Transport Related Expenditure	265,774
113,949	Independent Units within the Council	134,743
60,335	Other Local Authorities	60,335
39,621	Health Authorities	67,621
52,129	Government Departments	42,129
1,142,433	Voluntary Associations	1,086,269
3,180,372	Other Establishments	2,792,782
14,145	Private Contractors	14,145
1,221,543	Other Agencies	1,493,416
5,824,526	Third Party Payments	5,691,440
16,685,934	Total Gross Expenditure	16,952,274



Community Services

Head of Children and Families

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(938,736)	Customer & Client Receipts	(941,564)
0	Government Grants	(61,500)
(19,815)	Other Grants Reimbursements & Contributions	(19,815)
0	Internal Income	(5,000)
(958,551)	Income	(1,027,879)
(958,551)	Total Income	(1,027,879)
15,727,382	Total Net Expenditure	15,924,395



Community Services

Head of Community and Culture

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
6,186,277	Direct Employee Expenses	6,270,055
61,691	Indirect Employee Expenses	67,508
6,247,968	Employee Expenses	6,337,563
389,279	Buildings & Plant	440,829
613,662	Energy Costs	693,332
57,668	Rents	54,810
22,626	Rates	22,626
136,766	Water Services	134,725
103,918	Cleaning & Domestic Services	259,401
8,149	Grounds Maintenance Costs	8,149
1,332,068	Premises Related Expenditure	1,613,872
423,758	Equipment Furniture & Materials	397,804
55,178	Catering	5,246
9,665	Clothing Uniforms & Laundry	9,665
80,680	Printing Stationery & General Office Expenses	80,680
8,447	Services	8,447
190,034	Communications & Computing	189,386
22,829	Expenses	22,905
3,642	Grants & Subscriptions	3,642
227,832	Miscellaneous	217,566
1,022,064	Supplies & Services	935,341
31,986	Direct Transport Costs	34,957
84,097	Contract Hire & Operating Leases	85,098
6,628	Public Transport	6,628
120,149	Car Allowances	116,437
242,860	Transport Related Expenditure	243,120
70,045	Independent Units within the Council	34,482
42,350	Health Authorities	48,915
788,455	Voluntary Associations	805,288
3,103,647	Other Establishments	2,843,757
337,253	Private Contractors	600,277
4,341,749	Third Party Payments	4,332,718
1,083,870	Transfer Payment - Homeless	989,168
1,083,870	Transfer Payments	989,168
14,270,579	Total Gross Expenditure	14,451,783



Community Services

Head of Community and Culture

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(1,959,041)	Customer & Client Receipts	(1,906,307)
(1,394,000)	Government Grants	(1,355,220)
(840,635)	Other Grants Reimbursements & Contributions	(1,147,110)
(19,518)	Interest	(19,518)
(151,222)	Internal Income	(81,647)
(4,364,416)	Income	(4,509,802)
(4,364,416)	Total Income	(4,509,802)
9,906,163	Total Net Expenditure	9,941,981



Community Services

Head of Education

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
51,383,008	Direct Employee Expenses	52,144,595
90,782	Indirect Employee Expenses	111,566
51,473,790	Employee Expenses	52,256,161
898,415	Buildings & Plant	898,478
1,213,290	Energy Costs	1,423,635
3,521	Rents	3,521
8,130	Rates	8,130
247,881	Water Services	268,492
(340,659)	Other Property Costs	(496,371)
1,146,754	Cleaning & Domestic Services	1,155,488
236,197	Grounds Maintenance Costs	196,197
3,413,528	Premises Related Expenditure	3,457,570
904,551	Equipment Furniture & Materials	992,466
3,742,332	Catering	3,883,577
3,700	Clothing Uniforms & Laundry	4,700
231,126	Printing Stationery & General Office Expenses	203,251
241,330	Services	247,089
320,360	Communications & Computing	307,026
67,041	Expenses	58,061
2,290	Grants & Subscriptions	1,970
79,177	Miscellaneous	356,740
5,591,907	Supplies & Services	6,054,881
350	Direct Transport Costs	1,185
16,296	Contract Hire & Operating Leases	54,430
53,174	Public Transport	55,349
176,564	Car Allowances	171,772
246,384	Transport Related Expenditure	282,736
2,459,506	Independent Units within the Council	2,232,667
229,116	Other Local Authorities	0
85,652	Health Authorities	85,652
438,080	Government Departments	438,080
2,786,327	Other Establishments	1,777,662
60,619	Private Contractors	60,619
3,357	Other Agencies	2,505
6,062,658	Third Party Payments	4,597,185
133,500	Transfer Payment - School Children & Students	134,483
133,500	Transfer Payments	134,483
66,921,766	Total Gross Expenditure	66,783,016



Community Services

Head of Education

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(1,856,014)	Customer & Client Receipts	(1,873,238)
(438,606)	Government Grants	(428,606)
(272,557)	Other Grants Reimbursements & Contributions	(228,887)
(143,831)	Internal Income	(152,211)
(2,711,008)	Income	(2,682,942)
(2,711,008)	Total Income	(2,682,942)
64,210,758	Total Net Expenditure	64,100,074

Customer Services

Section 4



Customer Services

Approved 2012/2013 £	Objective Summary	Approved 2013/2014 £
13,993,464	Executive Director of Customer Services	14,270,822
6,352,956	Head of Customer and Support Services	6,205,253
11,301,799	Head of Facility Services	11,133,588
1,871,729	Head of Governance and Law	1,649,074
33,519,948	Total Net Expenditure	33,258,737



Customer Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
15,324,901	Employee Expenses	15,224,381
2,347,667	Premises Related Expenditure	2,344,530
4,251,148	Supplies & Services	3,839,890
6,461,887	Transport Related Expenditure	6,427,463
25,152,064	Third Party Payments	24,515,140
(1,211,551)	Capital Costs	0
(42,230,169)	Income	(42,516,667)
23,424,000	Transfer Payments	23,424,000
33,519,948	Total Net Expenditure	33,258,737



Customer Services

Executive Director of Customer Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
335,411	Direct Employee Expenses	339,919
6,050	Indirect Employee Expenses	4,250
341,461	Employee Expenses	344,169
200	Cleaning & Domestic Services	200
200	Premises Related Expenditure	200
3,075	Equipment Furniture & Materials	3,075
8,575	Printing Stationery & General Office Expenses	8,575
10,117	Communications & Computing	10,122
1,200	Expenses	1,200
20,000	Grants & Subscriptions	19,422
4,965	Miscellaneous	3,188
47,933	Supplies & Services	45,583
300	Direct Transport Costs	300
224	Public Transport	224
10,590	Car Allowances	10,590
11,114	Transport Related Expenditure	11,114
16,690,253	Other Establishments	15,755,702
138,955	Private Contractors	138,955
16,829,208	Third Party Payments	15,894,657
(1,211,551)	Capital Financing	0
(1,211,551)	Capital Costs	0
16,018,365	Total Gross Expenditure	16,295,723



Customer Services

Executive Director of Customer Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(2,024,901)	Recharges to Other Services	(2,024,901)
(2,024,901)	Income	(2,024,901)
(2,024,901)	Total Income	(2,024,901)
13,993,464	Total Net Expenditure	14,270,822



Customer Services

Head of Customer and Support Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
6,095,475	Direct Employee Expenses	6,113,693
53,269	Indirect Employee Expenses	49,269
6,148,744	Employee Expenses	6,162,962
6,500	Buildings & Plant	6,500
2,365	Energy Costs	1,139
1,187	Rents	0
126	Water Services	351
2,057	Cleaning & Domestic Services	1,992
12,235	Premises Related Expenditure	9,982
60,947	Equipment Furniture & Materials	60,947
154,205	Printing Stationery & General Office Expenses	152,468
8,050	Services	22,050
1,566,495	Communications & Computing	1,356,952
18,774	Expenses	18,774
5,081	Grants & Subscriptions	5,081
197,629	Miscellaneous	180,343
2,011,181	Supplies & Services	1,796,615
3,397	Direct Transport Costs	3,397
28,562	Contract Hire & Operating Leases	24,069
7,695	Public Transport	7,695
109,429	Car Allowances	109,921
149,083	Transport Related Expenditure	145,082
42,868	Other Establishments	28,668
(2,852)	Private Contractors	29,000
143,470	Other Agencies	143,470
183,485	Third Party Payments	201,137
23,424,000	Transfer Payment - Housing Benefits	23,424,000
23,424,000	Transfer Payments	23,424,000
31,928,727	Total Gross Expenditure	31,739,778



Customer Services

Head of Customer and Support Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(1,082,814)	Customer & Client Receipts	(1,117,814)
(23,781,342)	Government Grants	(23,705,096)
(391,126)	Other Grants Reimbursements & Contributions	(391,126)
(320,490)	Internal Income	(320,490)
(25,575,771)	Income	(25,534,525)
(25,575,771)	Total Income	(25,534,525)
6,352,956	Total Net Expenditure	6,205,253



Customer Services

Head of Facility Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
7,220,998	Direct Employee Expenses	7,093,190
40,966	Indirect Employee Expenses	37,821
7,261,964	Employee Expenses	7,131,011
655,816	Buildings & Plant	655,101
679,676	Energy Costs	738,882
147,657	Rents	131,532
137,222	Water Services	139,227
50,000	Fixtures & Fittings	50,000
136,384	Other Property Costs	136,795
475,235	Cleaning & Domestic Services	429,760
46,107	Grounds Maintenance Costs	46,107
2,328,097	Premises Related Expenditure	2,327,403
166,945	Equipment Furniture & Materials	204,998
1,310,732	Catering	1,273,007
23,382	Clothing Uniforms & Laundry	22,286
44,018	Printing Stationery & General Office Expenses	43,304
19,951	Services	19,951
102,157	Communications & Computing	101,008
12,223	Expenses	12,223
2,514	Grants & Subscriptions	2,514
6,479	Miscellaneous	12,245
1,688,402	Supplies & Services	1,691,537
203,229	Direct Transport Costs	220,230
5,800,554	Contract Hire & Operating Leases	5,774,207
29,619	Public Transport	29,619
180,925	Car Allowances	170,237
20,287	Transport Insurance	19,394
6,234,614	Transport Related Expenditure	6,213,686
5,100	Independent Units within the Council	5,100
35,647	Other Establishments	41,647
7,287,784	Private Contractors	7,545,758
771,635	Other Agencies	787,635
8,100,166	Third Party Payments	8,380,140
25,613,244	Total Gross Expenditure	25,743,777



Customer Services

Head of Facility Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(5,049,318)	Customer & Client Receipts	(5,142,366)
(9,262,127)	Internal Income	(9,467,823)
(14,311,445)	Income	(14,610,189)
(14,311,445)	Total Income	(14,610,189)
11,301,799	Total Net Expenditure	11,133,588



Customer Services

Head of Governance and Law

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
1,545,902	Direct Employee Expenses	1,559,409
26,830	Indirect Employee Expenses	26,830
1,572,732	Employee Expenses	1,586,239
140	Buildings & Plant	0
3,923	Energy Costs	3,965
700	Water Services	528
2,371	Cleaning & Domestic Services	2,453
7,135	Premises Related Expenditure	6,946
37,815	Equipment Furniture & Materials	37,700
100	Clothing Uniforms & Laundry	100
25,310	Printing Stationery & General Office Expenses	25,540
14,950	Services	14,950
132,358	Communications & Computing	133,308
6,366	Expenses	6,366
29,611	Grants & Subscriptions	29,470
257,122	Miscellaneous	58,720
503,633	Supplies & Services	306,155
4,558	Direct Transport Costs	5,063
3,993	Contract Hire & Operating Leases	3,993
3,833	Public Transport	3,833
54,692	Car Allowances	44,692
67,076	Transport Related Expenditure	57,581
6,000	Independent Units within the Council	6,000
5,405	Joint Authorities	5,405
10,000	Other Establishments	10,000
3,000	Private Contractors	3,000
14,800	Other Agencies	14,800
39,205	Third Party Payments	39,205
2,189,780	Total Gross Expenditure	1,996,125



Customer Services

Head of Governance and Law

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(288,051)	Customer & Client Receipts	(317,051)
(30,000)	Other Grants Reimbursements & Contributions	(30,000)
(318,051)	Income	(347,051)
(318,051)	Total Income	(347,051)
1,871,729	Total Net Expenditure	1,649,074

Development and Infrastructure Services

Section 5

Development and Infrastructure Services



Approved 2012/2013 £	Objective Summary	Approved 2013/2014 £
2,025,246	Executive Director of Development and Infrastructure Services	1,856,374
2,890,394	Head of Planning and Regulatory Services	2,983,090
2,011,454	Head of Economic Development	3,430,378
23,049,616	Head of Roads and Amenity Services	23,252,839
29,976,710	Total Net Expenditure	31,522,681

Development and Infrastructure Services



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
23,992,521	Employee Expenses	23,001,723
2,300,698	Premises Related Expenditure	2,436,220
7,671,372	Supplies & Services	7,399,517
10,497,229	Transport Related Expenditure	10,942,793
24,060,317	Third Party Payments	25,539,096
251	Capital Costs	251
(38,545,677)	Income	(37,796,919)
29,976,710	Total Net Expenditure	31,522,681



Development and Infrastructure Services

Executive Director of Development and Infrastructure Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
1,661,454	Direct Employee Expenses	1,579,427
28,555	Indirect Employee Expenses	25,027
1,690,009	Employee Expenses	1,604,453
0	Energy Costs	896
253	Fixtures & Fittings	253
253	Premises Related Expenditure	1,149
75,233	Equipment Furniture & Materials	49,575
154,662	Printing Stationery & General Office Expenses	128,669
89,354	Communications & Computing	62,826
3,853	Expenses	3,353
500	Grants & Subscriptions	500
13,889	Miscellaneous	5,889
337,490	Supplies & Services	250,812
1,766	Public Transport	1,766
14,237	Car Allowances	16,703
16,003	Transport Related Expenditure	18,469
1,130	Other Establishments	1,130
1,130	Third Party Payments	1,130
2,044,884	Total Gross Expenditure	1,876,012



Development and Infrastructure Services

Executive Director of Development and Infrastructure Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(17,960)	Customer & Client Receipts	(17,960)
(1,679)	Internal Income	(1,679)
(19,638)	Income	(19,638)
(19,638)	Total Income	(19,638)
2,025,246	Total Net Expenditure	1,856,374



Development and Infrastructure Services

Head of Planning and Regulatory Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
4,360,406	Direct Employee Expenses	4,499,894
21,158	Indirect Employee Expenses	21,158
4,381,564	Employee Expenses	4,521,052
0	Energy Costs	4,056
1,000	Rents	1,000
1,000	Premises Related Expenditure	5,056
30,804	Equipment Furniture & Materials	31,004
2,100	Clothing Uniforms & Laundry	2,100
6,214	Printing Stationery & General Office Expenses	3,950
148,388	Services	148,388
68,419	Communications & Computing	89,771
16,975	Expenses	17,948
250	Grants & Subscriptions	600
99,750	Miscellaneous	71,903
372,899	Supplies & Services	365,664
9,240	Direct Transport Costs	9,862
27,089	Contract Hire & Operating Leases	30,021
11,872	Public Transport	12,779
126,338	Car Allowances	122,498
174,539	Transport Related Expenditure	175,161
13,064	Independent Units within the Council	8,064
55,000	Voluntary Associations	55,000
344,214	Other Establishments	308,811
15,535	Private Contractors	15,535
427,814	Third Party Payments	387,410
5,357,817	Total Gross Expenditure	5,454,343

Development and Infrastructure Services

Head of Planning and Regulatory Services



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(2,359,845)	Customer & Client Receipts	(2,359,969)
(5,000)	Government Grants	(5,000)
(102,578)	Other Grants Reimbursements & Contributions	(106,285)
(2,467,423)	Income	(2,471,254)
(2,467,423)	Total Income	(2,471,254)
2,890,394	Total Net Expenditure	2,983,090



Development and Infrastructure Services

Head of Economic Development

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
3,342,778	Direct Employee Expenses	3,232,538
41,359	Indirect Employee Expenses	41,359
3,384,138	Employee Expenses	3,273,897
227,026	Buildings & Plant	227,026
59,963	Energy Costs	80,160
73,107	Rents	73,107
1,418	Rates	1,418
18,183	Water Services	15,637
15,133	Other Property Costs	1,133
54,100	Cleaning & Domestic Services	57,073
4,500	Grounds Maintenance Costs	4,500
17,000	Premises Insurance	0
470,429	Premises Related Expenditure	460,054
123,470	Equipment Furniture & Materials	122,582
12,243	Clothing Uniforms & Laundry	12,243
10,195	Printing Stationery & General Office Expenses	10,195
20,508	Services	20,508
23,948	Communications & Computing	23,499
20,059	Expenses	20,059
4,612	Grants & Subscriptions	4,612
28,769	Miscellaneous	28,769
243,803	Supplies & Services	242,466
338,013	Direct Transport Costs	348,489
102,426	Contract Hire & Operating Leases	102,187
12,074	Public Transport	12,074
47,318	Car Allowances	46,246
46,506	Transport Insurance	46,506
546,337	Transport Related Expenditure	555,502
282,204	Independent Units within the Council	294,556
489,876	Other Establishments	1,259,876
1,844,956	Private Contractors	1,758,208
109,189	Other Agencies	70,193
2,726,224	Third Party Payments	3,382,833
7,370,931	Total Gross Expenditure	7,914,751

Development and Infrastructure Services



Head of Economic Development

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(4,483,408)	Customer & Client Receipts	(4,460,304)
(800,000)	Other Grants Reimbursements & Contributions	0
(76,069)	Internal Income	(24,069)
(5,359,477)	Income	(4,484,373)
(5,359,477)	Total Income	(4,484,373)
2,011,454	Total Net Expenditure	3,430,378



Development and Infrastructure Services

Head of Roads and Amenity Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
14,365,597	Direct Employee Expenses	13,431,109
171,212	Indirect Employee Expenses	171,212
14,536,809	Employee Expenses	13,602,321
257,865	Buildings & Plant	257,865
694,092	Energy Costs	798,288
61,504	Rents	61,504
144,733	Water Services	150,104
548,634	Other Property Costs	578,398
33,272	Cleaning & Domestic Services	34,887
88,916	Grounds Maintenance Costs	88,916
1,829,016	Premises Related Expenditure	1,969,961
6,227,714	Equipment Furniture & Materials	6,055,661
97,921	Clothing Uniforms & Laundry	97,921
10,284	Printing Stationery & General Office Expenses	10,284
49,067	Services	49,067
105,000	Communications & Computing	103,850
36,650	Expenses	36,650
21,348	Grants & Subscriptions	17,948
169,195	Miscellaneous	169,195
6,717,178	Supplies & Services	6,540,575
3,511,723	Direct Transport Costs	3,924,949
0	Recharges	0
6,102,679	Contract Hire & Operating Leases	6,123,212
8,434	Public Transport	8,434
126,121	Car Allowances	125,673
11,393	Transport Insurance	11,393
9,760,350	Transport Related Expenditure	10,193,661
9,021,591	Independent Units within the Council	9,412,026
162,149	Other Local Authorities	165,549
2,083,033	Government Departments	2,265,760
51,822	Voluntary Associations	51,822
(59,763)	Other Establishments	(16,835)
9,645,818	Private Contractors	9,888,901
500	Other Agencies	500
20,905,150	Third Party Payments	21,767,724
251	Capital Financing	251
251	Capital Costs	251
53,748,755	Total Gross Expenditure	54,074,493



Development and Infrastructure Services

Head of Roads and Amenity Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(27,267,150)	Customer & Client Receipts	(27,432,389)
(3,431,989)	Internal Income	(3,389,265)
(30,699,139)	Income	(30,821,654)
(30,699,139)	Total Income	(30,821,654)
23,049,616	Total Net Expenditure	23,252,839

Other Operating Income and Expenditure

Section 6

Other Operating Income and Expenditure



Approved 2012/2013 £	Objective Summary	Approved 2013/2014 £
1,224,746	Elected Members	1,232,562
1,056,114	Sundry Services	268,119
1,441,212	Unfunded Pensions	1,522,249
3,722,072	Total Net Expenditure	3,022,930

Other Operating Income and Expenditure



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
1,687,720	Employee Expenses	1,720,884
1,126,677	Supplies & Services	1,093,530
139,377	Transport Related Expenditure	140,218
768,298	Third Party Payments	68,298
0	Income	0
3,722,072	Total Net Expenditure	3,022,930



Other Operating Income and Expenditure

Elected Members

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
178,323	Direct Employee Expenses	178,635
20,000	Indirect Employee Expenses	20,000
198,323	Employee Expenses	198,635
30,508	Printing Stationery & General Office Expenses	30,508
37,533	Communications & Computing	37,217
716,626	Expenses	723,605
34,081	Miscellaneous	34,081
818,748	Supplies & Services	825,411
2,612	Direct Transport Costs	3,004
6,257	Contract Hire & Operating Leases	6,706
14,527	Public Transport	14,527
115,981	Car Allowances	115,981
139,377	Transport Related Expenditure	140,218
63,090	Other Establishments	63,090
5,208	Other Agencies	5,208
68,298	Third Party Payments	68,298
1,224,746	Total Gross Expenditure	1,232,562



Other Operating Income and Expenditure

Elected Members

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
0	Customer & Client Receipts	0
0	Income	0
0	Total Income	0
1,224,746	Total Net Expenditure	1,232,562



Other Operating Income and Expenditure

Sundry Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
48,185	Direct Employee Expenses	0
48,185	Employee Expenses	0
269,300	Services	256,160
38,629	Miscellaneous	11,959
307,929	Supplies & Services	268,119
700,000	Other Establishments	0
700,000	Third Party Payments	0
1,056,114	Total Gross Expenditure	268,119



Other Operating Income and Expenditure

Sundry Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
0	Customer & Client Receipts	0
0	Income	0
0	Total Income	0
1,056,114	Total Net Expenditure	268,119



Other Operating Income and Expenditure

Unfunded Pensions

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
1,441,212	Indirect Employee Expenses	1,522,249
1,441,212	Employee Expenses	1,522,249
1,441,212	Total Gross Expenditure	1,522,249



Other Operating Income and Expenditure

Unfunded Pensions

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
0	Customer & Client Receipts	0
0	Income	0
0	Total Income	0
1,441,212	Total Net Expenditure	1,522,249