





May 2026

**The role of Elected Members in
delivering Argyll and Bute Council's
Performance and Improvement
Framework**

The role of Elected Members in delivering Argyll and Bute Council's Performance and Improvement Framework

The role of the Elected Members in delivering the functions of the council's Performance and Improvement Framework is a crucial one, with some of their role being required by law.

Elected Members make a difference to the people and communities of Argyll and Bute by concentrating on the delivery of the long-term strategic aims of the council.

Elected Members contribute directly to three of the four parts of the Performance and Improvement Framework. These parts are:

- Plan
- Study
- Act

Plan:

As part of planning, Elected Members provide the strategic direction for the council. They do this by:

- Setting priorities
- Setting the council's budget and allocating resources
- Agreeing the council's Corporate Plan and Annual Business Plan
- Approving the Community Planning Partnership's Local Outcomes Improvement Plan on behalf of the council
- Making policies

Study:

As part of studying effectiveness in the Performance and Improvement process, Elected Members:

- Review the council's performance
- Carry out scrutiny of the council's functions and performance
- Carry out corporate self-evaluation exercises to enable continuous improvement
- Participate in external inspections and audits as required
- Benchmark activities and performance of the council with other organisations

Act:

As part of implementing continuous improvement, Elected Members:

- Develop and drive the council's transformational change agenda
- Develop and drive the council's corporate improvement agenda

The activities outlined above are managed via different Council committees, as set out in the table below.

Who is involved?	What is done?
Full council	- Sets outcomes, goals and targets - Agrees the Corporate Plan - Sets the budget - Sets policy
- Policy and Resources Committee - Community Services Committee - Environment, Development and Infrastructure Committee - Planning, Protective Services and Licensing Committee	These committees have delegated powers as committees of the council. They scrutinise performance through the performance reports with additional reporting in line with their remits and responsibilities
Audit and Scrutiny Committee	This committee has delegated powers as a committee of the council. The committee will: - Assess the effectiveness of the Council's Performance Management System - Monitor the delivery of corporate improvement programmes and ensuring that they are progressing in line with corporate aims and objectives. Reporting the findings and recommendations to the Council. - Promote good internal control, financial management, risk, governance and performance management, in order to provide reasonable assurance of effective and efficient operation, and compliance with laws and regulations.
Area Committees	- Set and scrutinise Area performance reporting measures - Work with the Area Community Planning Groups (ACPGs) to ensure that policy objectives are being met
Policy Lead Councillors	Policy Leads have a role in setting the policy direction for the Service areas that fall within their portfolio

