

Argyll & Bute Community Justice Local Plan 2024 – 2027

Appendix 1 – Delivery Action Plan

National Aim 1: Optimise the use of diversion and intervention at the earliest opportunity

Argyll and Bute Community Justice Pathway: Community Sentences including Diversion

- ❖ **National Outcome 1: More people successfully complete diversion from prosecution**
- ❖ **National Action 1: Enhance intervention at the earliest opportunity by ensuring greater consistency, confidence in and awareness of services which support the use of direct measures and diversion from prosecution**

Community Justice Partnership Actions	How	When
Justice Social Work Diversion data and outcomes are monitored and scrutinised by the Community Justice Partnership	Considerations of reports/updates to the Community Justice Partnership	2024-2027
Support JSW to put mechanisms in place to understand the views of people undertaking and delivering Justice Social Work Diversion.	Community Justice Partnership to develop and agree an approach consultation, engagement and participation for all Community Justice Pathways	2024-2027
Consider the Justice Outcome Star evidence from Diversion data and support Justice Social Work to make any required changes to improve outcomes	Considerations of reports/updates to the Community Justice Partnership	2024-2027
Monitor the Scottish Government developments related to Diversion and consider any local impact on Justice Social Work.	Review national updates via Scottish Government, Community Justice Scotland, Community Justice Peer Network and Social Work Scotland and Justice Social Work	2024-2027

National Aim 1: Optimise the use of diversion and intervention at the earliest opportunity

Argyll and Bute Community Justice Pathway: Point of Arrest

- ❖ **National Outcome 2: More people in police custody receive support to address their needs**
- ❖ **National Action 2: Improve the identification of underlying needs and the delivery of support following arrest by ensuring the provision of person-centred care within police custody and building upon referral opportunities to services including substance use and mental health services**

Community Justice Partnership Actions	How	When
Support the development and improvement of arrest referrals process from Police Custody Suites to include wider partners	Collaborate with Police Scotland Criminal Justice Health Division & L Division, Council, Health & Social Care Partnership and third sector to develop and improve the arrest referral process	2024-2027
Review Police Custody data when available and consider future joint activity that incorporates local multi-agency partners		
Explore a cross-boundary approach for those held in Custody Suites out with Argyll & Bute		
Consider any local impact from the Police Scotland Estate Transformation	Considerations of reports/updates to the Community Justice Partnership	2024-2027

Monitor developments/updates from the national Police Custody Healthcare	Via communication updates from the National Police and Prison Care Networks	2024-2027
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National Aim 2: Ensure that robust and high-quality community interventions and public protection arrangements are consistently available across Scotland

Argyll and Bute Community Justice Pathway: Community Sentences (including Bail)

- ❖ **National Outcome 3: More people are assessed for and successfully complete bail supervision**
- ❖ **National Action 3: Support the use of robust alternatives to remand by ensuring high quality bail services are consistently available and delivered effectively**

Community Justice Partnership Actions	How	When
Justice Social Work Bail data and outcomes are monitored and scrutinised by the Community Justice Partnership		
Community Justice Partnership will support JSW to deliver a high-quality bail service, identifying outstanding barriers for national reporting	Considerations of reports/updates to the Community Justice Partnership	2024-2027

National Aim 2: Ensure that robust and high-quality community interventions and public protection arrangements are consistently available across Scotland

Argyll and Bute Community Justice Pathway: Strategic Planning and Leadership

- ❖ **National Outcome: No national outcome (under development)**
- ❖ **National Action 4: Strengthen options for safe and supported management in the community by increasing and widening the use of electronic monitoring technologies**

Community Justice Partnership Actions	How	When
Review and monitor local and national data on Electronic Monitoring and its use across Argyll & Bute	Considerations of reports/updates to the Community Justice Partnership	2024-2027

National Aim 2: Ensure that robust and high-quality community interventions and public protection arrangements are consistently available across Scotland

Argyll and Bute Community Justice Pathway: Community Sentences

- ❖ **National Outcome 4: More people access services to support desistance and successfully complete community sentences**
- ❖ **National Action 5: Ensure that those given community sentences are supervised and supported appropriately to protect the public, promote desistence from offending and enable rehabilitation by delivering high quality, consistently available, trauma-informed services and programmes**

Community Justice Partnership Actions	How	When
Create an improved understanding of Justice Social Work Community Sentences for Community Justice Partnership strategic planning and delivery	Collation and analysis of available data (<i>including needs data - LSCMI & Justice Outcome Star</i>), to be contained within the Community Justice Partnership Strategic Needs & Strengths Assessment	2024-2027
Monitor national development and local impact on Justice Social Work and consider Community Justice Partnership support requirements (including national interventions programmes)	Considerations of reports/updates to the Community Justice Partnership	2024-2027

<p>Support JSW to put mechanisms in place to understand the views of people undertaking and delivering Justice Social Work Community Sentences</p>	<p>Community Justice Partnership to develop and agree an approach consultation, engagement and participation for all Community Justice Pathways <i>(aligned to National Action 11)</i></p>	<p>2024-2027</p>
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National Aim 2: Ensure that robust and high-quality community interventions and public protection arrangements are consistently available across Scotland

Argyll and Bute Community Justice Pathway: Leadership and Strategic Planning

- ❖ **National Outcome: No national outcome**
- ❖ **National Action 6: Ensure restorative justice is available across Scotland to all those who wish to access it by promoting and supporting the appropriate and safe provision of available service**

Community Justice Partnership Actions	How	When
Monitor national developments in relation to Restorative Justice Scope the delivery elements of a Restorative Justice service in Argyll & Bute when national funding becomes available	Via Community Justice Scotland and Scottish Government communication updates reported to the Community Justice Partnership	2024-2027

National Aim 3: Ensure that services are accessible and available to address the needs of individuals accused or convicted of an offence are consistently available across Scotland

Argyll and Bute Community Justice Pathway: Custody to Community

- ❖ **National Outcome 5: More people have access to, and continuity of, health and social care following release from a prison sentence**
- ❖ **National Action 7: Enhance individuals' access to health and social care and continuity of care following release from prison by improving the sharing of information and partnership-working between relevant partners**

Community Justice Partnership Actions	How	When
Support, monitor and scrutinise the Argyll & Bute Prison Custody to Community Pathway Pilot with Lomond & Argyll Advocacy Service.	Considerations of reports/updates to the Community Justice Partnership	2024-2027
Consider the learning and progress achievable improvements from the Pilot	(aligned to <i>National Action 10 – Voluntary Throughcare</i>)	
Consider the alignments to the new national Voluntary Throughcare Service (to begin April 2025) with Argyll & Bute health and social care services	Considerations of reports/updates to the Community Justice Partnership following the completion of the Community Justice Scotland commissioning process (expected 2024)	2025-2027
Consider how to deliver collaborative plans and referral pathways for release, aligned to the new national Voluntary Throughcare Service	(aligned to <i>National Action 10 – Voluntary Throughcare</i>)	

National Aim 3: Ensure that services are accessible and available to address the needs of individuals accused or convicted of an offence are consistently available across Scotland

Argyll and Bute Community Justice Pathway: Custody to Community

- ❖ **National Outcome 5: More people have access to suitable accommodation following release from a prison sentence**
- ❖ **National Action 8: Ensure that the housing needs of individuals in prison are addressed consistently and at an early stage by fully implementing and embedding the Sustainable Housing on Release for Everyone (SHORE) standards across all local authority areas**

Community Justice Partnership Actions	How	When
Create an improved understanding of Argyll & Bute self-assessment against the SHORE Standards	Community Justice Partnership to consider a report on the following: Findings from self-assessment Identify strengths and areas for improvement Identify areas out with local control	2025-2027

National Aim 3: Ensure that services are accessible and available to address the needs of individuals accused or convicted of an offence are consistently available across Scotland

Argyll and Bute Community Justice Pathway: Community Sentences

- ❖ **National Outcome 7: More people with convictions access support to enhance their readiness for employment**
- ❖ **National Action 9: Enhance individual's life skills and readiness for employment by ensuring increased access to employability support through effective education, learning, training, career services and relevant benefit services**

Community Justice Partnership Actions	How	When
Referral pathways are in place to connect people to appropriate services and support: i) at commencement of, during and at the end of a CPO ii) following release from custody	Considerations of Justice Social Work reports/updates to the Community Justice Partnership	2024-2027

National Aim 3: Ensure that services are accessible and available to address the needs of individuals accused or convicted of an offence are consistently available across Scotland

Argyll and Bute Community Justice Pathway: Leadership and Strategic Planning

- ❖ **National Outcome 7:** More people with convictions access support to enhance their readiness for employment
- ❖ **National Action 9:** Enhance individual's life skills and readiness for employment by ensuring increased access to employability support through effective education, learning, training, career services and relevant benefit services

Community Justice Partnership Actions	How	When
Strengthen Community Justice Partnership links with Local Employability Partnership	Collation and analysis of locally available data to be included in the Community Justice Partnership Strategic Needs & Strengths Assessment	2024-2027

National Aim 3: Ensure that services are accessible and available to address the needs of individuals accused or convicted of an offence are consistently available across Scotland

Argyll and Bute Community Justice Pathway: Custody to Community

- ❖ **National Outcome 8:** More people access voluntary throughcare following a short-term prison sentence (less than 4 years)
- ❖ **National Action 10:** Enhance community integration and support by increasing and promoting greater use of voluntary throughcare and third sector services

Community Justice Partnership Actions	How	When
Collaborate with the new national voluntary throughcare service Upside Ensure mechanisms are in place for partners to support people service short term sentences	Develop formal arrangements for engagement and support for people returning from prison who meet criteria for service <i>(aligned to National Actions 7 & 9)</i>	2025-2027
Develop an approach to consultation, engagement and participation for all Community Justice Pathways	Consider the requirements to embed mechanisms to: Understand the views of people accessing voluntary throughcare to support improvement and; Understand the views of community justice partners in delivering voluntary throughcare to support the needs of people leaving short term custody <i>(aligned to National Action 5)</i>	2025-2027

National Aim 4: Strengthen the leadership, engagement, and partnership working of local and national community justice partners
Argyll and Bute Community Justice Pathway: Leadership and Strategic Planning

- ❖ **National Outcome: No national outcome**
- ❖ **National Action 11: Deliver improved community justice outcomes by ensuring that effective leadership and governance arrangements are in place and working well, collaborating with partners and planning strategically**

Community Justice Partnership Actions	How	When
Strengthen governance and joint working arrangements across policy areas	<p>Complete the Care Inspectorate Community Justice Core Assurance self-evaluation, identify deliverable improvements</p> <p>Implement deliverable improvements, highlight barriers to improvement at relevant local governance groups and national bodies</p>	<p>By March 2026</p> <p>2026-2027</p>
Strengthen community justice governance arrangements to enhance collaboration	Contribute to developing local developing plans including (not exclusively): HSCP Strategic Plan, Equally Safe Plan, Corporate Parenting Board, Alcohol & Drugs Partnership, Housing Strategic Plan	2024-2027
Strengthen involvement of non-statutory partners (national)	<p>Establish formal engagement processes for collaboration with:</p> <p>Victim Support</p> <p>Scottish Violence Reduction Unit</p> <p>Families Outside</p> <p>Continually review opportunities to involve non statutory partners at both local and national level throughout the lifetime of plan</p>	2024-2027

Community Justice Partnership Actions	How	When
Complete the Argyll & Bute Community Justice Strategic Needs and Strengths Assessment (CJ SNSA)	<p>Explore the most effective way to undertake a place-based SNSA, taking cognisance of developing activity across Argyll & Bute:</p> <p>Health and Social Care Partnership Joint Strategic Needs Assessment Alcohol and Drugs Partnership Strategic Needs and Strengths Assessment Housing Strategic Needs Assessment Community Planning Partnership Outcome Improvement Plan Supporting Document</p>	2024-2027
Embed monitoring of risk management oversight <ul style="list-style-type: none"> ➤ Restrictions in national and local funding ➤ Difficulties in recruiting, particularly in remote and island areas ➤ A crisis in the availability of housing ➤ Changes in legislation and statutory guidance ➤ Changes in social work (justice) dictated by the Home Office. Eg. ViSOR ➤ The impact of policy initiatives, for example, early release from prisons ➤ Ongoing Cost-of-Living crisis 	<p>Considerations of reports/updates to the Community Justice Partnership</p>	2024-2027

➤ Changes in judicial practice and processing		
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- ❖ **National Outcome: No national outcome**
- ❖ **National Action 12: Enhance partnership planning and implementation by ensuring the voices of victims of crime, survivors, those with lived experience and their families are effectively incorporated and embedded**

Community Justice Partnership Actions	How	When
Develop an approach to consultation, engagement and participation for all Community Justice Pathways	Develop a participation and engagement activities to include the voices of lived/living experience and their families	2024-2027
Support the oversight and progression of the Transforming Services for Women Domestic Abuse Research	Identify community justice specific elements and deliverable improvements and support progression across relevant governance groups Implement deliverable improvements, highlight barriers to improvement at relevant local governance groups and national bodies	2024-2027

- ❖ **National Outcome 10: More people across the workforce and in the community understand, and have confidence in, community justice**
- ❖ **National Action 13: Support integration and reduce stigma by ensuring the community and workforce have an improved understanding of and confidence in community justice**

Community Justice Partnership Actions	How	When
Identify how partners across Argyll & Bute collaborate together to tackle multiple stigmas experienced by our shared population, and a description of their impact	Community Justice Partnership to consider, alongside wider partnerships, what actions can be taken collectively to tackle multiple stigmas (Alcohol & Drugs, Corporate Parenting, etc)	2025-2027
	Continue to engage with local providers to populate the national Community Interventions & Support Directory to inform sentencing options	2024-2027