

argyll and bute

communityplanningpartnership



Economy Thematic Group Partnership Agreement

(Agreed by the Economy Thematic Group on 25th August 2010)

1. Introduction

- 1.1 This Partnership Agreement forms part of the Governance and Accountability Framework for the Argyll and Bute Community Planning Partnership. The Agreement is not a legal document but sets out a set of principles and working arrangements to which members of the CPP Economy Thematic Group are committed. The Partnership Agreement is intended to take effect from 25/08/10 and to further strengthen partnership working in Argyll and Bute.
- 1.2 The CPP Economy Thematic Group is referred to as the Economy TG throughout this document and encompasses the partners contained within the governance structure, namely:
- Argyll and Bute Council
 - Highlands and Islands Enterprise
 - Strathclyde Partnership for Transport/HiTrans/Transport Scotland
 - CMAL
 - Caledonian MacBrayne
 - Skills Development Scotland
 - Argyll and Bute Social Enterprise Network
 - Visit Scotland
 - Chamber of Commerce

The Economy TG is underpinned by a broader network of stakeholder groups, including the contribution of all CPP partner organisations and communities that feed into the main community planning structure. The Economy TG is also linked with the Local Area Community Planning Groups that will further progress the delivery of services and engagement of communities across Argyll and Bute.

2. Purpose of Economy Thematic Group

- 2.1 Argyll and Bute Community Planning Partnership was set up in 2001 to coordinate the delivery of services and other activities in Argyll and Bute to improve the quality of life and physical environment for residents and visitors to the area. The purpose of the Economy TG is to coordinate the activities of the Partnership to ensure that the action plan agreed by the Full Partnership is delivered.
- 2.2 The ambition of the Economy TG is to create employment and prosperity by developing competitive and successful businesses, sustainable economic assets and vibrant towns that are centres of economic activity
(Argyll and Bute Community Plan 2009-2013)
- 2.3 Argyll and Bute Community Plan, Action Plan 2009-2013
- CPP/CP01 – Competitive and successful businesses
- Provide advice and support to assist business to grow

- Target support for businesses with the greatest potential for growth
- CPP/CP02 – Sustainable economic assets
 - Maximise economic benefits from renewable energy sector
 - Assist in the development of the marine science sector
- CPP/CP03 – Vibrant towns that are centres of economic activity
 - CHORD projects

3. Governance arrangements for Economy TG

- 3.1 The Economy TG has been established to meet the requirements of the Argyll and Bute Community Plan and SOA.
- 3.2 The Economy TG is a sub-group of the Argyll and Bute Community Planning Partnership and is currently referred to as the Economy Thematic Group within the Council's strategic partnership arrangements. The Economy TG will ensure it delivers all requirements as a thematic group of the Argyll and Bute Community Planning Partnership in terms of delivery against Argyll and Bute Community Plan, the SOA, performance management requirements, including risk assessment, national indicators and maintenance of effective links with other Community Planning Partnership thematic groups (Environment TG, Social AffairsTG).
- 3.3 A summary of the roles, responsibilities, accountabilities and membership of the component parts of the governance structure is attached to the Agreement as an appendix. (appendix 1....CPP Partnership agreement)

4. Leadership

- 4.1 The Local Government of Scotland Act 2003 requires local authorities to take the lead in arrangements for community planning. The Act means all local authority areas have to have a 'Community Planning Partnership'. Councils have a statutory obligation to lead the Partnership: In Argyll and Bute Argyll and Bute along with NHS Highland, Strathclyde Police, Strathclyde Fire and Rescue Highlands and Island Enterprise/Scottish Enterprise/Skills Development Scotland and SPT have a statutory obligation to participate in the Partnership:
- 4.2 In Argyll and Bute other agencies and organisations are committed to the Community Planning process and co-operate to improve outcomes for everyone living and working in Argyll and Bute. These include:
- Argyll Voluntary Action
 - Islay and Jura CVS
 - Bute Community Links
 - Association of Argyll and Bute Community Councils
 - Argyll and Bute Social Enterprise Network
 - Argyll College
 - Fyne Homes

- Argyll Community Housing Association
- West Highland Housing Association
- Dunbritton Housing Association
- Scottish Government Housing and regeneration
- Scottish Government Rural Payments and Inspection
- HiTrans
- Cal Mac (CMAL)
- Scottish Environmental Protection Agency
- Scottish Natural Heritage
- Crofters Commission
- Loch Lomond and the Trossachs National Park
- Scottish Water
- M.O.D.
- Job Centre +
- Visit Scotland

In addition, other stakeholder interests can be represented on the Economy TG, by agreement.

- 4.3 In Argyll and Bute, the Elected Member for the Council's Policy and Performance Group (PPG) has been appointed as chair and carries the political accountability for ensuring the Economy TG fulfils its responsibilities. A Lead Officer has been appointed to ensure that CPP arrangements are consulted, established, monitored and changed in order to meet the requirements of the CPP.

5. Accountability of partner organisations and agencies and Performance Management

- 5.1 Each partner organisation and agency represented in the governance arrangements retains their own existing lines of accountability and management control. However, all partners are together responsible for delivering the priorities defined and agreed in the Community Plan and SOA.

- 5.2 Partner organisations and agencies agree to share and review information and intelligence to support robust needs assessment and performance management arrangements within an agreed framework and cycle of monitoring and review at both an Argyll and Bute wide and local level to support the delivery of the Community Plan and SOA. On the basis of performance monitoring, the Economy TG agree actions to address areas of required improvement. The governance arrangements allow the CPP Sub-groups, the CPP Management Committee and ultimately the Full Partnership to monitor the impact of partnership working and will ensure that monitoring arrangements to review actions in the Community Plan and SOA are in place with a focus on outcome and impact.

- 5.3 All Core Partners and Strategic Partnerships, by way of signing this Partnership Agreement, agree to work within the Governance Framework of the CPP, and are thereby committed to the principles of good governance,

namely openness and inclusivity, integrity and accountability. They recognise that establishing and developing effective working relationships across partnerships is of critical importance, and commit corporately to joint working, with the practical arrangements they put in place within their own organisations allowing a true focus on joint delivery of outcomes.

- 5.4 The Economy TG will measure performance and report progress as required. The following lead partners/partnerships will be responsible for reporting progress against the outcomes as outlined in the Community Plan.

Argyll and Bute Council

CPP-CP01

- Number of start ups assisted – 135pa
- Existing Businesses assisted – 200+pa

CPP-CP02

- Provision of infrastructure to facilitate growth of renewable opportunities in Kintyre
- Agreement of Renewable Action Plan for Argyll and Bute to promote economic development

CPP-CP03

- Approval of Full Business Case for CHORD projects

HIE

CPP-CP01

- Number of account managed businesses (HIE1b) – 80
- Number of agreed growth plans (HIE1a) – 30

CPP-CP02

- Expansion of Welcon wind turbine manufacturing plant and associated employment growth
- Design and Development of marine science park at Dunstaffnage
- Development of UHI campus at Dunstaffnage and associated sustainable growth of SAMS – extend teaching facilities and research capacity
- Business growth/attraction of new businesses at Dunstaffnage

Strategic Housing and Communities Forum

CPP-CP02

- Provision of housing and business developments at Dunbeg corridor to support growth of marine science sector, growth of Oban, provision of housing and business and community property

- 5.5 Formal performance and risk reporting will be as follows:

- The Economy TG will report to the Argyll and Bute Community Planning Partnership Management Committee on a 2 monthly basis.
- The Economy TG will report to the Argyll and Bute Community Planning Partnership Full Partnership on a 4 monthly basis.

(The performance reports will include feedback from stakeholders and be locality specific where appropriate)

Partner organisations should use the performance reports to inform their own governance arrangements of progress with Economy TG arrangements in Argyll and Bute.

- 5.6 In accordance with the principles of Community Planning, the Economy TG is committed to effective community involvement and this will include both direct dialogue between core members and their relevant communities, boards and service users, as well as regular consultation with individual citizens and community representatives (via, for example, the Citizen's Panel and the Association of Argyll and Bute Community Councils). The CPP is committed at all levels to ensure that they conduct engagement activities in line with the National Standards for Community Engagement. www.scdc.org.uk/national-standards-community-engagement
- 5.7 All members of the Economy TG will ensure that the statutory duties to promote equality and diversity are met through all the functions of TG, for example, in service planning, commissioning and delivery, consultation and procurement. In addition the Economy TG will have due regard to the statutory guidance prohibiting discrimination on the basis of race, gender, sexual orientation, age, religion and belief, pregnancy and maternity and gender reassignment.

6. Statement of values and declaration of interest

- 6.1 In relation to a possible conflict of interest all Economy TG members must declare any organisational or personal prejudicial interest and not be part of discussion and/or decision making on the service area concerned. This would not normally include interests of a strategic or general professional nature that would contribute to and enrich partnership work. In a situation where there could be a possible conflict of interest members of the TG would be expected to leave the meeting for that item. The rule is, 'when in doubt declare openly and leave immediately'.

7. Membership of the Economy TG

- 7.1 Membership criteria - representatives must have a strategic role within their organisation/agency, and be of sufficient seniority to enable them to:
- Speak for their agency with authority;
 - Commit their agency on service development and practice matters;
 - Influence the development of their agency's practices;
 - Ensure that the CPP is represented in agency decision-making regarding resources; and
 - Contribute to the development of robust and effective monitoring and performance functions.

7.2 Economy TG Membership

Highlands and Islands Enterprise	Core
Argyll and Bute Council	Core
Strathclyde Partnership for Transport	Non core
HiTrans	Non core
Transport Scotland	Non core
Caledonian McBrayne	Non Core
Skills Development Scotland	Non Core
Argyll and Bute Social Enterprise Network	Non Core
Chamber of Commerce	Non core
Head of Economic Development and Strategic Transportation	In attendance
Corporate Services Manager	In attendance
Economic Development Manager	In attendance
CPP Partnership Manager	In attendance
	Observer

Core Members are those identified by the CPP Management Committee as Highlands and Islands Enterprise and Argyll and Bute Council

Non Core Members are those organisations who have been invited to be members of the Economy TG. However, non core members enjoy the same level of responsibility and accountability.

Co-optee status is reserved for the agreement by the group.

In attendance indicates those representatives, mainly local authority officers, who undertake leadership roles within the governance structure and/or are sitting in an advisory capacity.

7.3 Duties of Members

- Members must attend regularly and if they are unable to attend must ensure that a deputy, with the power to act and report on behalf of their agency/organisation/group, attends on their behalf.
- Ensure information is fed back to the representative agency or sector.
- Act as a contact point for members of their agency/organisation/group.
- Be committed to equality of opportunity and diversity.
- Display consistency and honesty in achieving consensus through debate.
- Respect the views of other members.
- Respect confidential information.
- Remain focused and strategic.
- Be participative, inclusive and accessible.
- Be prepared to learn from others and good practice elsewhere.

7.4 Voting

Voting on an issue as a way of making a decision should be an exception and not the rule in terms of the function of the Economy TG. Voting should also be understood in the context of the Council's statutory function in discharging

local political and democratic accountability. However, if a vote is required, Core and Non Core Members of the Economy TG have a vote. Where there is more than one representative from a specific partner it is the organisation that has the one vote and not the number of representatives. In a situation where the vote is tied the Chair has the casting vote.

8. Meeting Arrangements

8.1 The Economy TG will meet 4 times per annum or more frequently if required.

8.2 The position of Chair will initially be held by the Elected Member responsible for chairing the associated PPG.

8.3 The position of vice-chair will be held by a representative of a partner organisation.

8.4 Housekeeping:

- Papers are to be sent out to TG members at least 7 working days before meeting to allow informed discussion.
- Papers to be tabled only when necessary to avoid members being over-loaded with information.
- Copies of minutes, agendas and all relevant papers to be available on Modern.gov, within 7 working days.

8.5 Quorum

One quarter of the partners represented must be present for any decision making. If after ten minutes no quorum is achieved the meeting will be deemed inquorate and not take place.

9. Review of the Partnership Agreement

9.1 This Economy TG Partnership Agreement, will be subject to an annual review to ensure that it continues to be fit for purpose. The Agreement is also subject to interim amendment to take account of legislative changes and/or any other significant changes that may affect the composition of the TG. The Economy TG will publish an annual report as part of the annual refresh of the Argyll and Bute Community Plan and SOA.

Constitution and Partnership Agreement

1 INTRODUCTION

- 1.1. Effective community partnership working is essential if we are to deliver local outcomes within the new national framework. This document enables us, as a partnership, to demonstrate our commitment to the continuous improvement and effective delivery of Community Planning in Argyll and Bute.
- 1.2. The need to demonstrate how partners work together to achieve common outcomes places a responsibility on partners to effectively integrate their different contributions and deliver a multi-agency approach to planning improved service delivery. We also need to demonstrate that communities are effectively engaged in the community planning process – that they are influencing how services are planned and delivered.
- 1.3. The Local Government in Scotland Act (2003) places a statutory duty on Councils to lead and facilitate Community Planning. There is also a corresponding duty on a range of partners to participate locally.
- 1.4. Argyll and Bute Council is required to ensure financial accountability as the recipient of grants and other community planning funding streams.

2 COMMUNITY PLANNING IN ARGYLL AND BUTE

- 2.1. The Argyll and Bute Community Plan is acknowledged as the guiding document for strategic planning by all partners. The Plan sets out the vision for Argyll and Bute to be the Leading Rural Area.
- 2.2. Community Planning partners have also developed the Argyll and Bute Single Outcome Agreement (SOA). The SOA details short and medium term outcomes that the partners will deliver to enable progress towards the longer term vision set out in the Community Plan.
- 2.3. The Single Outcome Agreement is *“the means by which CPPs agree their strategic priorities for their local area and express those priorities as outcomes to be delivered by the partners, either individually or jointly, while showing how those outcomes should contribute to the Scottish Government’s relevant National Outcomes.”* (SOA Guidance for CPPs, IS 2008)
- 2.4. SOA and community plan outcomes will be:

- Directed towards the achievement of the Leading Rural Area vision (detailed below)
- evidence based
- specific, measurable and costed to enable effective performance management
- risk based
- ensure that equalities and sustainability objectives are fully integrated in all plans

Argyll and Bute: Leading Rural Area

Vibrant Communities

- safe supportive communities with positive culture and sense of pride in the area
- well balanced demographically with young people choosing to stay or move to the area
- vibrant local economy that is based on core attributes of the area, flexible and open to new opportunities
- well connected economically and socially
- a sense of history with a view to the future
- housing that is appropriate and affordable with local people able to participate in the housing market
- high quality public services and leisure/community facilities that attract people to settle in Argyll and Bute

Outstanding Environment

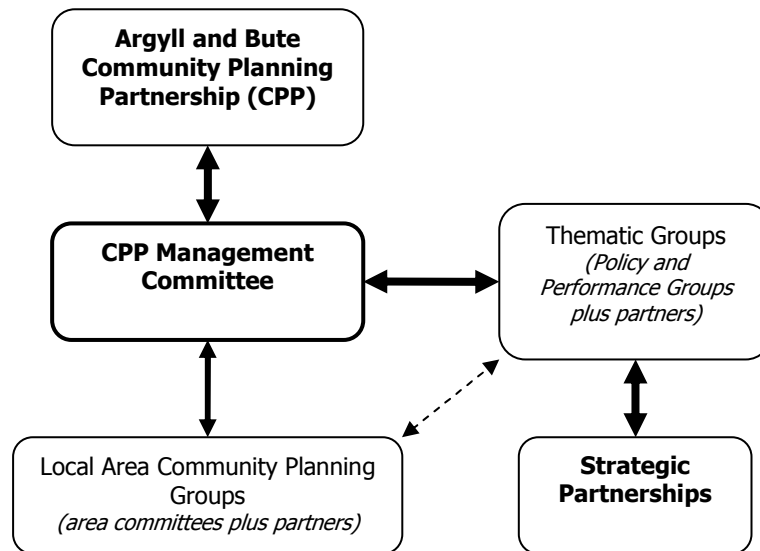
- high quality environment that is valued, recognised and protected
- the environment is respected as a valued asset that can provide sustainable opportunities for business
- a high quality image and identity that is recognised and appreciated globally
- an area that is accessible, yet retains its remote character

Forward Looking

- communities that are culturally rich with a desire to excel
- proactive communities where local people and organisations look for and create opportunities
- dynamic public sector with more delivery of high quality 'professional' services from Argyll and Bute
- partnership working across all sectors to coordinate developments, promote Argyll and Bute and remove constraints
- communities that encourage lifelong learning

3 DECISION MAKING STRUCTURES

3.1. The high level CPP structure is detailed below.



3.2. Key parts of the structure operate as follows:

- **Full partnership** - Comprises representatives of organisations at strategic level. The Full Partnership gives all CPP partners an opportunity to participate in influencing the strategic direction of the partnership.
- **Management Committee** - Comprises representatives at senior officer level from core partner organisations. The Management Committee is the operational group driving forward the implementation of the Community Plan and the Single Outcome Agreement. The committee is also responsible for the monitoring and evaluation of CPP processes, the SOA and other strategic partnerships.
- **Thematic Groups (Policy and Performance Groups plus CPP partners)** To monitor and review achievement of key outcomes in the Community Plan within the thematic areas noted below by ensuring appropriate performance measures are in place. To support and encourage effective collaboration and coordination between and within public, voluntary and community organisations operating in Argyll and Bute within the relevant thematic area. To give effect to the Community Engagement Strategy at a thematic level.
- **Local Area Community Planning Groups (Area Committees plus CPP partners)** – To develop and maintain Local Area Community Plans within Community Plan outcomes. To monitor and review achievement of the local delivery of key outcomes identified in the Community Plan by ensuring appropriate performance measures are in place. To support, and encourage effective collaboration and co-ordination between and within community based organisations operating in the local area. To give effect to the Community Engagement Strategy at a local level. We will encourage involvement by people from hard to reach and seldom heard groups, including people with disabilities, different ethnic backgrounds, different genders, beliefs and sexual orientations.
- **Strategic partnerships** – Comprising relevant stakeholders, this small number of partnerships are focused on the key strategic issues for the area. Their remit is strongly focused on the outcomes in the Single Outcome Agreement

- 3.3. Further details of these groups in terms of membership, terms of reference and meeting arrangements are detailed in the appendix.
- 3.4. These groups are complemented by **Time Limited Groups** comprising relevant CPP partners with a designated lead. Time limited working groups are formed to address specific issues and make recommendations to the Management Committee or other strategic partnership.
- 3.5. **Conference** – An annual Community Planning conference enables all partners to participate in an information sharing and consultation event. The conference brings community representatives, young people, hard to reach groups and CPP partners together to share good practice and influence the direction of community planning in Argyll and Bute.

4 ENGAGING THE COMMUNITY

- 4.1. The Argyll and Bute CPP has developed a Community Engagement Strategy to engage with stakeholders. Performance will be monitored by the Management Committee.
- 4.2. All partnerships at all levels are responsible for ensuring that they conduct engagement activities in line with National Standards for Community Engagement.
- 4.3. The Community Engagement Action Plan outlines the activities supported through the CPP
- 4.4. Communications are managed as a subset of actions within the Community Planning Action Plan. Activities will be coordinated by the Council's Communications Team through regular liaison with the managers responsible for communications in each of the partner organisations.

5 PLANNING AND PERFORMANCE MANAGEMENT FRAMEWORK

- 5.1. High level aims within the Community Plan are translated into priorities which influence the corporate plans of the CPP partners. Relevant partner and community planning priorities will form the main content of the Single Outcome Agreement (SOA).
- 5.2. Performance against the Community Plan and SOA will be appraised by each partner monitoring its own performance with details on key success measures shared to enable effective overview of performance. The performance overview will be reported using performance scorecards compiled by the Council on behalf of the CPP and monitored by the Management Committee, thematic groups and local area planning groups.
- 5.3. Different tiers of the Community Planning Partnership will receive performance reports as follows:
 - Management Committee: will monitor all outcomes/actions within the Community Plan. The committee will also monitor the outcomes in the SOA relevant to Community Planning Partners.

- Thematic Groups: will agree a relevant performance scorecard to provide information to CPP Partners and service users. The scorecard will focus on thematic priorities based on national and local outcomes detailed in the community plan and SOA.
- Local Area Community Planning Groups: will agree a relevant performance scorecard to provide information to CPP Partners and service users. The scorecard will focus on local priorities of interest to the area or communities within the area.

5.4. Each level of the CPP will agree performance reporting arrangements using the template below:

Stakeholders	Identification of key stakeholders drawing from formal Community Planning partners; linked partnerships; service users; and communities (geographic and of interest)
Structure	Detail of how the partnership or group relates to the overall CPP structure ensuring links are clear for those who are expected to contribute to the partnership/group and the links where the partnership contributes – e.g. a thematic group will detail which strategic partnership contribute and indicate that it reports to the Management Committee
Vision	This is the main vision to which the partnership contributes – this will either be the overall leading rural area vision or elements of that vision relevant to the partnership
Plan and priorities	The key plans priorities and outcomes relevant to the partnership/group
Translates downwards:	Details which partnerships, partners and plans that are influenced by the key plans and priorities of the partnership/group
Type of report	Performance scorecard or other reporting arrangement
Measurements	The key success measures that will be monitored to ensure that the relevant outcomes are achieved
Report to	Detail of the partnership or group responsible for overseeing the performance of the group
Scorecard themes	These are the high level elements within the performance scorecard and are agreed by each group and the partnership to which it reports

6 RISK MANAGEMENT

- 6.1. All partners will manage risk with respect to their own operations via strategic and operational risks as appropriate.
- 6.2. The CPP has a joint risk register built on relevant strategic risks from partners and more general strategic risks that affect the partnership as a whole (e.g. economic and social risks).
- 6.3. Risks are assessed using the standard methodology of separate assessments of likelihood and impact combined to form an overall assessment of whether a risk is high, medium or low. Mitigation measures are then detailed and monitored as appropriate. Risks are reviewed on a regular cycle dependent that is determined by the overall risk rating (i.e. higher risks are reviewed more often).

7 PARTICIPATION IN CPP AND STRATEGIC PARTNERSHIPS

- 7.1. CPP partners have responsibility for defining arrangements for Community Planning within their organisation.
- 7.2. It is the responsibility of the individual organisations to ensure appropriate representation at all levels and to demonstrate how they contribute to the implementation of the Community Plan and the Single Outcome Agreement
- 7.3. CPP partners have the responsibility to disseminate relevant Community Planning information to other strategic and operational partnerships in which they participate.
- 7.4. CPP partners are not expected to be responsible for the actions of other partners, but the joint commitment to the CPP implies that each partner will act in the interests of the CPP and other partners. They also have the duty to bring to the CPP any issues arising in other strategic or operational partnerships that affect the CPP.

8 FINANCE AND RESOURCES

The CPP is not a corporate body and so does not hold funds of its own.

- a. All funds will be held by the appropriate officers of the relevant partner organisation
- b. The reporting year for the CPP will be 1st of April to the 31st of March
- c. It is the responsibility of the relevant CPP partner to ensure that appropriate financial accounting arrangements are in place according to legal or other audit requirements
- d. The allocation of funds by the CPP must contribute to achieving agreed outcomes
- e. Core CPP staff will be employed by the Council on behalf of the CPP
- f. Where a costed plan includes items funded by different partners, each partner will be responsible for ensuring effective management of their funds. The partnership with responsibility for the joint plan will still include financial monitoring as part of the relevant performance scorecard
- g. Partnership groups will recommend funding allocations as appropriate against outcomes based on evidence of need and assessment of relevant risks. Formal allocation of funds will take place through the formal budget process of the relevant partner(s)

9 EQUALITIES AND SUSTAINABILITY

- 9.1. All actions of the CPP will contribute to tackling the significant inequalities in our society and will be subject to equality impact assessment as appropriate. These assessments will be made by the main partner responsible for delivery of an action.
- 9.2. The principles of sustainable development will guide the development and delivery of our projects and services. Sustainability assessments will be undertaken as appropriate.
- 9.3. Impact assessments will be reviewed as required by the appropriate thematic group or Management Committee.

10 PARTNERSHIP AGREEMENT

10.1. Partners are invited to acknowledge the direction of the CPP and to commit to the enhancement of joint working to deliver quality services in Argyll and Bute by signing this agreement.

10.2. This is an agreement amongst the members of the Community Planning Partnership to work together to achieve common goals for the people of Argyll and Bute. It is not a legally binding contract and so nothing in its operation will give rise to legally binding rights and obligations amongst the parties.

Signatories to the agreement:

Name	Designation	Organisation	Signature

May 2009 (version 9)

APPENDIX – detailed arrangements for groups in the high level CPP structure

1 FULL PARTNERSHIP

1.1. Comprises of representatives of organisations at strategic level. The Full Partnership gives all CPP partners an opportunity to participate and influence direction.

CPP Partner Organisations
Argyll and Bute Council
Strathclyde Police
Strathclyde Fire and Rescue
NHS Highland (AB CHP)
Highlands and Islands Enterprise
Scottish Enterprise
Skills Development Scotland
Initiative at the Edge
Argyll CVS
Islay and Jura CVS
Bute Community Links
Argyll and Bute Volunteer Centre
Mull and Iona Community Trist (MICT)
Association of Argyll and Bute Community Councils
Argyll and Bute Social Enterprise network (ABSEN)
Fyne Homes
ACHA
West Highland HA
Dunbritton HA
SG Housing and Regeneration
SG Rural Payments and Inspection
SEPA
Scottish Natural Heritage
Crofters Commission
Forestry Commission
Loch Lomond and the Trossachs National Park
HiTrans
SPT
Cal Mac
Scottish Water
M.O.D.
Job Centre +

Note: Depute Council Leader and Council Directors may also be in attendance, as are the Council’s Policy and Strategy Manager and the Community Planning Manager. Note: Silent Observers can also attend meetings and contribute when invited to.

1.2. Terms of Reference

The Full Partnership provides a forum for full partner participation to:

- a. Ensure effective partnership working at strategic level
- b. Give strategic direction for community planning in Argyll and Bute
- c. Engage communities in decision making processes
- d. Ensure accountability of community planning related grants and funding streams

2 MANAGEMENT COMMITTEE

- 2.1. Comprises representatives at senior officer level from core partner organisations. The Management Committee is the operational group driving forward the implementation of the Community Plan and Single Outcome Agreement. The committee is also responsible for the monitoring and evaluation of CPP processes.

Partner Organisation	No of Delegates
Strathclyde Police	1
Argyll and Bute Council	1
Strathclyde Fire and Rescue	1
NHS Highland (AB CHP)	1
Highlands and Islands Enterprise	1
Scottish Enterprise	
Skills Development Scotland	
Initiative at the Edge	
Argyll CVS	2
Islay and Jura CVS	
Bute Community Links	
Argyll and Bute Volunteer Centre	
Mull and Iona Community Trist (MICT)	
Association of Argyll and Bute Community Councils	
Argyll and Bute Social Enterprise network (ABSEN)	
Fyne Homes	1
ACHA	
West Highland HA	
Dunbritton HA	
SG Housing and Regeneration	
SG Rural Payments and Inspection	2
SEPA	
Scottish Natural Heritage	
Crofters Commission	
Forestry Commission	
Loch Lomond and the Trossachs National Park	
HiTrans	1
SPT	
Cal Mac	
Scottish Water	
M.O.D.	
Job Centre +	
Total number of delegates	

Note: Relevant Council Directors are also in attendance, as are the Council's Policy and Strategy Manager and the Community Planning Manager. In the event that the substantive representative is unable to attend he/she may nominate a substitute and must notify the Community Planning Manager.

2.2. Terms of Reference

The Management Committee has been established to:

- a. Ensure implementation of the Community Plan and the Single Outcome Agreement
- b. Agree processes for monitoring and evaluating action/delivery
- c. Disseminate information ensuring all partners are aware of and able to participate in community planning process
- d. Enable community participation through agreed structures
- e. Monitor and evaluate the effectiveness of the Community Planning process

3 MEETINGS

3.1. Full Partnership

- a. The Full Partnership will meet three times a year.
- b. The Full partnership will be chaired by the Leader of Argyll and Bute Council. In her/his absence the meeting will be chaired by the Vice-chair (Depute Leader of Argyll and Bute Council). If both are absent, a person will be appointed to chair the meeting.
- c. The Full partnership will be responsible for the appointment of Management Committee chair and vice-chair from partner organisations at 2 year intervals. The new chair will normally be from a different partner organisation.

3.2. Management Committee

- a. The Management Committee will meet six times a year. Dates for meetings will be agreed by the final meeting of each year
- b. The Management Committee will be chaired by a partner organisation.

3.3. General

- a. Dates for meetings will be agreed at the final meetings of each calendar year.
- b. The Chair can convene additional meetings at the request of four or more partners or if he/she considers there is good reason.
- c. At least seven clear days before CPP meetings public notice will be given on the Council's website
- d. Agendas and all related papers will be available on the Council website www.argyll-bute.gov.uk or through a link on the Community Planning website www.argyllandbutecpp.net
- e. Items not on the agenda will only be considered if they are urgent and with the agreement of the chair and members of the partnership/ committee present
- f. Meetings will be open to the public. The members of the partnership/ committee can resolve to exclude the public if an item is deemed sensitive.

- g. Quorum - One quarter of the partners represented must be present for any decision making. If after ten minutes no quorum is achieved the meeting will be deemed inquorate and not take place.
- h. Minutes of meetings will be taken by a member of Council and will be made available on the Council's website www.argyll-bute.gov.uk or through a link on the Community Planning website www.argyllandbutecpp.net
- i. Members of the CPP must declare any interest, financial or non-financial, if any contract is to be discussed

4 THEMATIC GROUPS

4.1. **Comprising of Council PPG members and relevant CPP partners Thematic groups** will monitor and review achievement of key outcomes in the Community Plan within the thematic areas noted below by ensuring appropriate performance measures are in place. Thematic Groups will support and encourage effective collaboration and coordination between and within public, voluntary and community organisations operating in Argyll and Bute within the relevant thematic area.

4.2. **The relevant thematic provisions relate to -**

4.2.1. Social Affairs -

health, housing and local area regeneration, poverty, voluntary sector issues, school and pre-school education, young people and lifelong learning, social work services, and matters relating to culture and sport

4.2.2. Economy -

Economy, business and industry, vocational training, tourism and matters relating to transport and transportation, and matters relating to the strategic regeneration of the Council area.

4.2.3. Environment –

Environment and sustainable development, natural heritage, the land use planning system and building standards, environmental and protective services, energy agriculture, forestry and fisheries.

5 LOCAL AREA COMMUNIT PLANNING GROUPS

5.1. Local Area Community Planning Groups will develop and maintain Area Plans within Community Plan outcomes. To monitor and review achievement of the local delivery of key outcomes identified in the Community Plan by ensuring appropriate performance measures are in place. To support, and encourage effective collaboration and co-ordination between and within community based organisations operating in the local area. To give effect to the Community Engagement Strategy at a local level.

6 TIME LIMITED GROUPS

- 6.1. Comprising of relevant CPP partners with a designated lead. Time Limited Groups are formed to address specific issues and make recommendations to the Management Committee.
- 6.2. Time Limited Groups will agree their own operating arrangements assuming that they:
 - a. Follow the guidance given by the Management Committee in terms of their operational remit
 - b. Reach decisions by consensus
 - c. Report back to Management Committee at agreed times
- 6.3. Terms of Reference
Time Limited Groups will be created to:
 - a. Take forward an issue that requires more focused attention
 - b. Make recommendations to Management Committee within time agreed
 - c. Minutes or action notes of Time Limited Groups must be recorded and distributed to all group members. How minutes are recorded and distributed will be agreed by the group
- 6.4. Links to the Management Committee
 - a. Lead officers of Time Limited Groups will attend Management Committee meetings as required
 - b. Short written progress reports will be submitted as required