

**BUDGET OUTLOOK 2022-23 to 2026-27**  
**POLICY AND RESOURCES COMMITTEE - 13 MAY 2021**

**APPENDIX 1**

	Best Case Scenario					Mid-Range Scenario					Worst Case Scenario				
	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	2022-23 £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000
Base Budget	251,314	251,314	251,314	251,314	251,314	251,314	251,314	251,314	251,314	251,314	251,314	251,314	251,314	251,314	251,314
Base Budget Adjustments	195	203	212	221	231	195	203	212	221	231	195	203	212	221	231
<b>Revised Base Budget</b>	<b>251,509</b>	<b>251,517</b>	<b>251,526</b>	<b>251,535</b>	<b>251,545</b>	<b>251,509</b>	<b>251,517</b>	<b>251,526</b>	<b>251,535</b>	<b>251,545</b>	<b>251,509</b>	<b>251,517</b>	<b>251,526</b>	<b>251,535</b>	<b>251,545</b>
Pay Award	1,461	2,936	4,426	5,931	7,451	2,921	5,901	8,940	12,040	15,202	4,382	8,895	13,544	18,332	23,264
Pay Increments	317	634	951	1,268	1,585	634	1,268	1,902	2,536	3,170	634	1,268	1,902	2,536	3,170
Living Wage Consolidation	10	19	29	39	40	10	19	29	39	39	10	19	29	39	40
Additional costs/savings to modernising employment deal	(52)	(51)	(78)	(81)	(81)	(52)	(51)	(78)	(81)	(81)	(52)	(51)	(78)	(81)	(81)
Change to employee base	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Employee Cost Changes (Council Services)</b>	<b>1,736</b>	<b>3,538</b>	<b>5,328</b>	<b>7,157</b>	<b>8,995</b>	<b>3,513</b>	<b>7,137</b>	<b>10,793</b>	<b>14,534</b>	<b>18,330</b>	<b>4,974</b>	<b>10,131</b>	<b>15,397</b>	<b>20,826</b>	<b>26,393</b>
<b>Non-Pay Inflation - Council Services</b>	<b>1,164</b>	<b>2,328</b>	<b>3,492</b>	<b>4,656</b>	<b>5,820</b>	<b>1,164</b>	<b>2,328</b>	<b>3,492</b>	<b>4,656</b>	<b>5,820</b>	<b>1,914</b>	<b>3,828</b>	<b>5,742</b>	<b>7,656</b>	<b>9,570</b>
Previously Agreed - HB Admin Grant	40	80	120	160	200	40	80	120	160	200	40	80	120	160	200
SEEMIS Membership Fees	0	5	7	10	10	0	5	7	10	10	0	5	7	10	10
ASN Support	98	198	300	498	498	122	247	375	506	506	146	299	445	744	744
Waste	91	98	116	169	0	91	98	116	169	0	91	98	116	169	0
Compliance with BMW Ban	0	0	200	800	800	0	0	400	1,600	1,150	0	0	875	3,500	1,500
Planning (Local Development Plan)	0	50	0	50	0	0	50	0	50	0	0	50	0	50	0
Software support for a new HR system & Backfill for project team.	0	150	0	0	0	0	200	0	0	0	0	250	0	0	0
Loss of parking income	15	15	15	15	15	15	15	15	15	15	15	15	15	15	15
School bandwidth costs	19	19	19	19	19	19	19	19	19	19	19	19	19	19	19
Election costs	350	0	0	0	0	350	0	0	0	0	350	0	0	0	0
House Loans	19	19	19	19	19	19	19	19	19	19	19	19	19	19	19
Removal of milk charge in schools	22	22	22	22	22	22	22	22	22	22	22	22	22	22	22
Reveral of procurement saving option	250	250	250	250	250	250	250	250	250	250	250	250	250	250	250
Apprenticeship Levy	40	40	40	40	40	40	40	40	40	40	40	40	40	40	40
Allowance for Cost and Demand Pressures Future Years	0	0	0	0	0	250	500	750	1,000	1,250	500	1,000	1,500	2,000	2,500
<b>Total Cost and Demand Pressures</b>	<b>944</b>	<b>946</b>	<b>1,108</b>	<b>2,052</b>	<b>1,873</b>	<b>1,218</b>	<b>1,545</b>	<b>2,133</b>	<b>3,860</b>	<b>3,481</b>	<b>1,492</b>	<b>2,147</b>	<b>3,428</b>	<b>6,998</b>	<b>5,319</b>
<b>Adjustment to Health and Social Care Partnership Payment</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Estimated Expenditure PRIOR to measures to balance the budget</b>	<b>255,353</b>	<b>258,329</b>	<b>261,454</b>	<b>265,400</b>	<b>268,233</b>	<b>257,404</b>	<b>262,527</b>	<b>267,944</b>	<b>274,585</b>	<b>279,176</b>	<b>259,889</b>	<b>267,623</b>	<b>276,093</b>	<b>287,015</b>	<b>292,827</b>
Scottish Government Grant	201,043	200,038	199,038	198,043	197,053	199,033	197,043	195,073	193,122	191,191	198,027	195,057	192,131	189,249	186,410
Specific Grant for Ferries	554	554	554	554	554	554	554	554	554	554	554	554	554	554	554
Council Tax	53,070	53,282	53,495	53,709	53,924	52,991	53,123	53,256	53,389	53,522	52,912	52,965	53,018	53,071	53,124
<b>Total Funding</b>	<b>254,667</b>	<b>253,874</b>	<b>253,087</b>	<b>252,306</b>	<b>251,531</b>	<b>252,578</b>	<b>250,720</b>	<b>248,883</b>	<b>247,065</b>	<b>245,267</b>	<b>251,493</b>	<b>248,576</b>	<b>245,703</b>	<b>242,874</b>	<b>240,088</b>
<b>Budget Surplus / (Gap) PRIOR to measures to balance the budget</b>	<b>(686)</b>	<b>(4,455)</b>	<b>(8,367)</b>	<b>(13,094)</b>	<b>(16,702)</b>	<b>(4,826)</b>	<b>(11,807)</b>	<b>(19,061)</b>	<b>(27,520)</b>	<b>(33,909)</b>	<b>(8,396)</b>	<b>(19,047)</b>	<b>(30,390)</b>	<b>(44,141)</b>	<b>(52,739)</b>
Measures to Balance the Budget:															
Fees and Charges	344	698	1,063	1,439	1,826	344	698	1,063	1,439	1,826	115	230	347	465	584

Management/Operational Savings reported December 2020	(250)	(230)	(230)	(230)	(230)	(250)	(230)	(230)	(230)	(230)	(250)	(230)	(230)	(230)	(230)
Policy savings reported December 2020	331	459	459	459	459	331	459	459	459	459	331	459	459	459	459
Council Tax Increase	1,592	3,245	4,960	6,739	8,584	1,590	3,235	4,938	6,700	8,523	1,587	3,225	4,915	6,659	8,459
Council Tax Increase (Growth element)	0	6	19	39	66	0	4	12	24	41	0	2	5	10	17
<b>Total Measures to Balance the Budget</b>	<b>2,017</b>	<b>4,178</b>	<b>6,271</b>	<b>8,446</b>	<b>10,705</b>	<b>2,015</b>	<b>4,166</b>	<b>6,242</b>	<b>8,392</b>	<b>10,619</b>	<b>1,783</b>	<b>3,686</b>	<b>5,496</b>	<b>7,363</b>	<b>9,289</b>
<b>Budget Surplus / (Gap) Cumulative AFTER measures to balance the budget</b>	<b>1,331</b>	<b>(277)</b>	<b>(2,096)</b>	<b>(4,648)</b>	<b>(5,997)</b>	<b>(2,812)</b>	<b>(7,641)</b>	<b>(12,819)</b>	<b>(19,128)</b>	<b>(23,290)</b>	<b>(6,613)</b>	<b>(15,361)</b>	<b>(24,894)</b>	<b>(36,778)</b>	<b>(43,449)</b>
<b>Budget Surplus / (Gap) In Year AFTER measures to balance the budget</b>	<b>1,331</b>	<b>(1,608)</b>	<b>(1,819)</b>	<b>(2,552)</b>	<b>(1,349)</b>	<b>(2,812)</b>	<b>(4,830)</b>	<b>(5,178)</b>	<b>(6,309)</b>	<b>(4,162)</b>	<b>(6,613)</b>	<b>(8,748)</b>	<b>(9,533)</b>	<b>(11,884)</b>	<b>(6,672)</b>