

Date of Meeting: March 2020

Title of Report: Argyll and Bute HSCP Adult Services Strategic Commissioning and Market Facilitation Plan

Presented by: Stephen Whiston Head of Strategic Planning and Performance

The IJB is asked to :

- Note the process and work done over the last 10 months to inform the development of the plan
- Note the next steps in the commissioning process and remit the Strategic Planning Group to progress this in 2020/21.
- Approve the HSCP Strategic Commissioning and Market Facilitation Plan for implementation 2021/22

1. EXECUTIVE SUMMARY

- 1.1 This report seeks to brief and present to the IJB the HSCP adult services commissioning plan. It outlines the process followed in its development, the findings from our Joint Strategic Needs Assessment the indicative priorities to focus commissioning activity on and the additional work that is required to validate and progress this.
- 1.2 Health Improvement Scotland Guidelines issued in December 2019 confirm and strengthen the commissioning and procurement process/stages to be followed. It is also acknowledged that the commissioning process requires developing a new partnership / provider relationship, which will take time.
- 1.3 The next steps of the process include:
 - Communicating the key service/market enabling messages
 - Confirmation of the initial priority areas for commissioning activity in 2020/21
 - Engagement planning and process with providers, stakeholders and communities to design future service models and specification in 2020/21
 - Option assess future models including financial modelling to meet HSCP objectives
 - Informing workforce planning, financial planning and procurement activity from 2021/22 onwards
- 1.4 The Strategic Planning group is remitted to progress this work and report back to the IJB in 2020/21. The SPG has established a project group to undertake this work with representation from all partners, stakeholders, carers and the public.

2. INTRODUCTION

Strategic commissioning for health and social care is: “the main process for understanding, planning and delivering better health and wellbeing outcomes”

Aim – better use of significant resources for health and social care provision ensuring - Right Care, Right Place, Right Time for the needs of our population aligned with the HSCP strategic plan objectives.

The needs of the HSCP adult population have been captured by undertaking a Joint Strategic Needs Assessment which has followed an approach outlined by NHS NSS ISD and encompasses:

- Part A: Current and future levels of need
- Part B: Current supply of services
- Part C: Gaps between need and provision of services

The HSCP has spent the last 10 months progressing the understanding of the needs of its Adult population and this work has now progressed whereby it has been captured in its Joint Strategic Needs Assessment (JSNA).

The JSNA have now been presented to the Strategic Planning Group (SPG) in November and January and also at the development session of the IJB in January 2020.

The SPG has also assessed the JSNA findings re issues, gaps in provision and impact on demographic groups and identified:

- The key service/market enabling messages
- Identification of the initial priority areas for commissioning activity in 2020/21

The IHub division of Health Improvement Scotland of the Scottish Government Health Department has just published its guide, “Good Practice Framework for Strategic Plans¹” published on 16th December 2019. The HSCP has obtained HIS support as a critical to support the commissioning and market facilitation process adopting the guidelines.

3. DETAIL OF REPORT

3.1 The implications of the JSNA findings have been considered within the governance process outlined above and will be used to inform the next steps

- Communicating the key service/market enabling messages
- Confirmation of the initial priority areas for commissioning activity in 2020/21
- Engagement planning and process with providers, stakeholders and communities to design future service models and specification in 2020/21
- Option assess future models including financial modelling to meet HSCP objectives
- Informing workforce planning, financial planning and procurement activity from 2021/22 onwards.

3.2 These steps and details have been captured in the Strategic Commissioning and Market Facilitation Plan which is attached to this paper.

¹ Good Practice Framework for Strategic Planning. Health Improvement Scotland. 16th December 2019. Available on: <https://ihub.scot/media/6879/good-practice-framework-for-strategic-planning.pdf>

- 3.3 It is clear there will be workforce and financial implications which the HSCP and its partners/stakeholders will need to quantify and assess to inform service redesign and future procurement arrangements from 2021/22 onward.
- 3.4 The Strategic Planning group will be responsible to take forward the next steps in implementing the plan. It has established a project group with stakeholder representation to undertake this work.
- 3.5 The SPG will bring a formal report on progress to the IJB over 2020/21.

4. RELEVANT DATA AND INDICATORS

The JSNA finding will be used to inform service specifications as well as a variety of outcome indicators and contract performance targets as part of the procurement process.

5. CONTRIBUTION TO STRATEGIC PRIORITIES

This work contributes to all the strategic priorities of Argyll and Bute HSCP:

6. GOVERNANCE IMPLICATIONS

Financial Impact

Currently there is no identified financial impact for 2020/21 with regard to Strategic Commissioning and Market Facilitation Plan for the HSCP. However, there are short term financial contract arrangements which may require to role forward for independent and third sector providers before longer term contracts can be awarded in 2021/22 onwards.

7. Staff Governance

Currently there is no impact with regard to staff governance, but outcomes will affect some groups of staff and due process will be required to be followed.

8. Clinical and Care Governance

Currently there is no impact with regard to clinical and care governance, but, new models of provision will require clinical and care overview to ensure safety and sustainability.

9. EQUALITY & DIVERSITY IMPLICATIONS

An equality impact assessment will be completed as part of the wider Strategic Commissioning and Market Facilitation action plan focusing on specific service areas.

10. GENERAL DATA PROTECTION PRINCIPLES COMPLIANCE

No impact on GDPR or current data sharing agreements. Future data sharing requirements will require the development or amendment of agreements within the GDPR process.

11. RISK ASSESSMENT

Impact on strategic and operational risks will be assessed within existing risk assessment processes.

12. PUBLIC & USER INVOLVEMENT & ENGAGEMENT

Individual service engagement specification where necessary will be undertaken once new service models are identified.

13. CONCLUSION

The Adult Strategic Commissioning and Market Facilitation Plan has been shaped by understanding the needs of our population in the form of a JSNA. This key milestone was achieved with governance sign off by the Strategic Planning Group in January. 2020.

The HSCP Strategic Commissioning and Market Facilitation Plan details the next steps to progress the HSCP commissioning work and the IJB is asked to approve the plan and remit it to the SPG its progression as detailed.

DIRECTIONS

Directions required to Council, NHS Board or both.	Directions to:	tick
	No Directions required	
	Argyll & Bute Council	
	NHS Highland Health Board	
	Argyll & Bute Council and NHS Highland Health Board	X

REPORT AUTHOR AND CONTACT

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