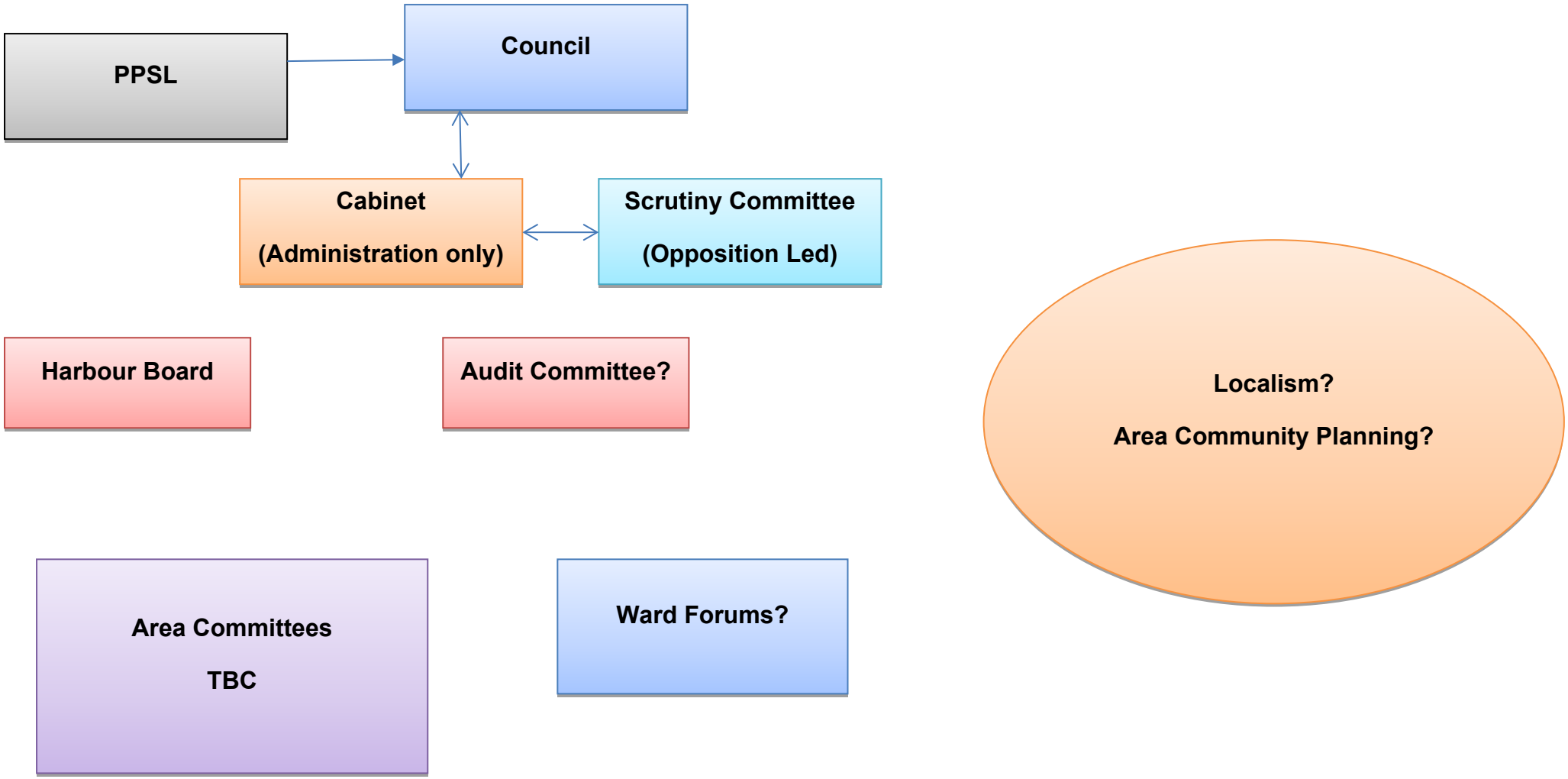Appendix 3 - Cabinet Model