

# REVENUE BUDGET



**2013-14**

Departmental



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## Council Tax - Statement of Charges

	2012/2013	2013/2014
Council Tax Charge (Band D)	£1,178	£1,178

## Council Tax Bands A - H

Band	Valuation Band	% of Band D	2012/2013 Council Tax £	2013/2014 Council Tax £
A	Under £27,000	67%	785.33	785.33
B	£27,000 to £35,000	78%	916.22	916.22
C	£35,000 to £45,000	89%	1,047.11	1,047.11
D	£45,000 to £58,000	100%	1,178.00	1,178.00
E	£58,000 to £80,000	122%	1,439.78	1,439.78
F	£80,000 to £106,000	144%	1,701.56	1,701.56
G	£106,000 to £212,000	167%	1,963.33	1,963.33
H	Over £212,000	200%	2,356.00	2,356.00





## Summary of Estimates of Revenue Accounts

Approved  
Budget  
2012/2013  
£'000

Approved  
Budget  
2013/2014  
£'000

### Departmental - Objective Summary

6,744	Chief Executive's Unit	6,481
133,422	Community Services	132,632
33,520	Customer Services	33,259
29,977	Development and Infrastructure Services	31,523
<b>203,663</b>	<b>Total Departmental Budgets</b>	<b>203,895</b>
15,059	Joint Boards	1,376
28,657	Loan Charges	27,257
994	Insurance	1,012
0	Severance	1,560
2,835	Non-Domestic Rates	3,128
3,722	Other Operating Income and Expenditure	3,022
<b>51,267</b>	<b>Total Non-Departmental Budgets</b>	<b>37,355</b>
<b>254,930</b>	<b>Total Net Expenditure</b>	<b>241,250</b>
3,760	Budgeted Contribution to/(from) General Fund Reserves	(1,051)
921	Revenue Contribution to Capital	4,216
<b>259,611</b>	<b>Total Cash Requirement</b>	<b>244,415</b>
<b><u>To Be Financed By:</u></b>		
214,561	Aggregate External Finance	199,365
45,050	Local Tax Requirement	45,050
<b>259,611</b>	<b>Total Funding</b>	<b>244,415</b>
<b>0</b>	<b>Balance</b>	<b>0</b>
<b>£1,178</b>	<b>Band D Equivalent Council Tax Rate</b>	<b>£1,178</b>
<b>0.00%</b>	<b>% Increase in Council Tax</b>	<b>0.00%</b>







## Summary of Estimates of Revenue Accounts

Approved  
Budget  
2012/2013  
£'000

Approved  
Budget  
2013/2014  
£'000

### Departmental - Subjective Summary

131,863	Employee Expenses	131,239
14,306	Premises Expenses	15,274
21,774	Supplies and Services	21,390
18,576	Transport Costs	18,956
112,960	Third Party Payments	99,056
24,641	Transfer Payments	24,548
27,446	Capital Financing	27,257
<b>351,566</b>	<b>Total Gross Expenditure</b>	<b>337,720</b>
(96,636)	Income	(96,470)
<b>254,930</b>	<b>Total Net Expenditure</b>	<b>241,250</b>



# Chief Executive's Unit

## Section 2

## Chief Executive's Unit



Approved 2012/2013 £	Objective Summary	Approved 2013/2014 £
226,003	Chief Executive	234,798
4,544,103	Head of Improvement and HR	4,319,950
1,973,874	Head of Strategic Finance	1,925,968
<b>6,743,980</b>	<b>Total Net Expenditure</b>	<b>6,480,716</b>

## Chief Executive's Unit



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
5,838,586	Employee Expenses	5,637,269
311,070	Premises Related Expenditure	310,770
481,589	Supplies & Services	474,190
106,311	Transport Related Expenditure	86,564
224,034	Third Party Payments	189,534
(217,610)	Income	(217,610)
<b>6,743,980</b>	<b>Total Net Expenditure</b>	<b>6,480,716</b>

## Chief Executive's Unit

## Chief Executive



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
219,453	Direct Employee Expenses	228,090
377	Indirect Employee Expenses	377
<b>219,830</b>	<b>Employee Expenses</b>	<b>228,467</b>
900	Printing Stationery & General Office Expenses	900
1,043	Communications & Computing	1,201
1,000	Expenses	1,000
700	Miscellaneous	700
<b>3,643</b>	<b>Supplies &amp; Services</b>	<b>3,801</b>
2,185	Contract Hire & Operating Leases	2,028
300	Public Transport	300
45	Car Allowances	202
<b>2,530</b>	<b>Transport Related Expenditure</b>	<b>2,530</b>
<b>226,003</b>	<b>Total Gross Expenditure</b>	<b>234,798</b>

## Chief Executive's Unit

## Chief Executive



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
0	Customer & Client Receipts	0
0	<b>Income</b>	0
0	<b>Total Income</b>	0
<b>226,003</b>	<b>Total Net Expenditure</b>	<b>234,798</b>



## Chief Executive's Unit

## Head of Improvement and HR

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
3,441,180	Direct Employee Expenses	3,282,282
187,006	Indirect Employee Expenses	176,303
<b>3,628,186</b>	<b>Employee Expenses</b>	<b>3,458,585</b>
1,500	Buildings & Plant	1,200
309,000	Other Property Costs	309,000
220	Cleaning & Domestic Services	220
<b>310,720</b>	<b>Premises Related Expenditure</b>	<b>310,420</b>
24,320	Equipment Furniture & Materials	21,151
31,504	Printing Stationery & General Office Expenses	26,504
187,014	Communications & Computing	194,154
18,450	Expenses	18,250
615	Grants & Subscriptions	615
171,476	Miscellaneous	171,050
<b>433,379</b>	<b>Supplies &amp; Services</b>	<b>431,724</b>
4,600	Direct Transport Costs	4,400
4,222	Contract Hire & Operating Leases	4,039
3,440	Public Transport	3,040
68,920	Car Allowances	53,605
<b>81,182</b>	<b>Transport Related Expenditure</b>	<b>65,084</b>
10,000	Independent Units within the Council	10,000
60,695	Government Departments	25,695
1,000	Voluntary Associations	(500)
68,956	Other Establishments	68,956
60,426	Private Contractors	60,426
<b>201,077</b>	<b>Third Party Payments</b>	<b>164,577</b>
<b>4,654,543</b>	<b>Total Gross Expenditure</b>	<b>4,430,390</b>





## Chief Executive's Unit

## Head of Improvement and HR

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(48,566)	Customer & Client Receipts	(48,566)
(47,874)	Other Grants Reimbursements & Contributions	(47,874)
(14,000)	Internal Income	(14,000)
<b>(110,440)</b>	<b>Income</b>	<b>(110,440)</b>
<b>(110,440)</b>	<b>Total Income</b>	<b>(110,440)</b>
<b>4,544,103</b>	<b>Total Net Expenditure</b>	<b>4,319,950</b>



## Chief Executive's Unit

## Head of Strategic Finance

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
1,969,826	Direct Employee Expenses	1,936,425
20,745	Indirect Employee Expenses	13,792
<b>1,990,571</b>	<b>Employee Expenses</b>	<b>1,950,217</b>
350	Cleaning & Domestic Services	350
<b>350</b>	<b>Premises Related Expenditure</b>	<b>350</b>
8,891	Equipment Furniture & Materials	7,500
10,049	Printing Stationery & General Office Expenses	10,800
2,572	Communications & Computing	6,549
5,828	Expenses	1,700
11,405	Grants & Subscriptions	8,000
5,821	Miscellaneous	4,116
<b>44,567</b>	<b>Supplies &amp; Services</b>	<b>38,665</b>
689	Public Transport	449
21,910	Car Allowances	18,500
<b>22,599</b>	<b>Transport Related Expenditure</b>	<b>18,949</b>
1,500	Other Local Authorities	1,500
21,457	Private Contractors	23,457
<b>22,957</b>	<b>Third Party Payments</b>	<b>24,957</b>
<b>2,081,044</b>	<b>Total Gross Expenditure</b>	<b>2,033,138</b>

## Chief Executive's Unit

## Head of Strategic Finance



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(107,170)	Internal Income	(107,170)
<b>(107,170)</b>	<b>Income</b>	<b>(107,170)</b>
<b>(107,170)</b>	<b>Total Income</b>	<b>(107,170)</b>
<b>1,973,874</b>	<b>Total Net Expenditure</b>	<b>1,925,968</b>



# Community Services

## Section 3

## Community Services



Approved 2012/2013 £	Objective Summary	Approved 2013/2014 £
162,612	Executive Director of Community Services	157,428
43,414,749	Head of Adult Care	42,507,780
15,727,382	Head of Children and Families	15,924,395
9,906,163	Head of Community and Culture	9,941,981
64,210,758	Head of Education	64,100,074
<b>133,421,664</b>	<b>Total Net Expenditure</b>	<b>132,631,659</b>

## Community Services



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
84,512,726	Employee Expenses	83,629,834
6,157,608	Premises Related Expenditure	6,648,414
8,230,583	Supplies & Services	8,576,147
1,249,264	Transport Related Expenditure	1,224,675
47,696,274	Third Party Payments	47,367,697
(15,642,161)	Income	(15,938,759)
1,217,370	Transfer Payments	1,123,651
<b>133,421,664</b>	<b>Total Net Expenditure</b>	<b>132,631,659</b>



## Community Services

## Executive Director of Community Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(261,761)	Direct Employee Expenses	(257,942)
30,067	Indirect Employee Expenses	25,912
<b>(231,694)</b>	<b>Employee Expenses</b>	<b>(232,030)</b>
267,712	Buildings & Plant	262,106
446	Water Services	446
3,996	Fixtures & Fittings	3,996
480	Cleaning & Domestic Services	480
<b>272,634</b>	<b>Premises Related Expenditure</b>	<b>267,028</b>
14,539	Equipment Furniture & Materials	14,539
20,440	Printing Stationery & General Office Expenses	20,440
46,606	Communications & Computing	46,473
934	Expenses	934
1,200	Grants & Subscriptions	1,200
7,233	Miscellaneous	7,233
<b>90,952</b>	<b>Supplies &amp; Services</b>	<b>90,819</b>
834	Direct Transport Costs	834
1,913	Contract Hire & Operating Leases	1,859
915	Car Allowances	915
<b>3,662</b>	<b>Transport Related Expenditure</b>	<b>3,608</b>
16,500	Independent Units within the Council	16,500
10,557	Other Establishments	11,503
<b>27,057</b>	<b>Third Party Payments</b>	<b>28,003</b>
<b>162,612</b>	<b>Total Gross Expenditure</b>	<b>157,428</b>



## Community Services

## Executive Director of Community Services



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
0	Customer & Client Receipts	0
<b>0</b>	<b>Income</b>	<b>0</b>
<b>0</b>	<b>Total Income</b>	<b>0</b>
<b>162,612</b>	<b>Total Net Expenditure</b>	<b>157,428</b>



## Community Services

## Head of Adult Care

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
17,429,243	Direct Employee Expenses	15,447,639
29,996	Indirect Employee Expenses	29,179
<b>17,459,239</b>	<b>Employee Expenses</b>	<b>15,476,818</b>
9,991	Buildings & Plant	8,658
282,416	Energy Costs	299,321
140,925	Rents	142,011
1,200	Rates	1,200
42,466	Water Services	37,357
5,405	Fixtures & Fittings	5,015
2,792	Other Property Costs	3,057
75,627	Cleaning & Domestic Services	75,391
9,560	Grounds Maintenance Costs	9,560
<b>570,382</b>	<b>Premises Related Expenditure</b>	<b>581,570</b>
476,249	Equipment Furniture & Materials	506,082
238,716	Catering	225,525
28,306	Clothing Uniforms & Laundry	26,569
41,776	Printing Stationery & General Office Expenses	39,981
62,293	Services	55,106
96,936	Communications & Computing	89,722
45,844	Expenses	38,584
65,639	Miscellaneous	38,172
<b>1,055,758</b>	<b>Supplies &amp; Services</b>	<b>1,019,740</b>
73,019	Direct Transport Costs	69,510
141,003	Contract Hire & Operating Leases	123,935
44,975	Public Transport	41,433
238,276	Car Allowances	194,559
<b>497,273</b>	<b>Transport Related Expenditure</b>	<b>429,437</b>
418,953	Independent Units within the Council	242,274
64,016	Other Local Authorities	64,016
880,370	Health Authorities	1,237,693
580,399	Voluntary Associations	507,265
29,479,878	Other Establishments	30,650,436
16,667	Other Agencies	16,667
<b>31,440,284</b>	<b>Third Party Payments</b>	<b>32,718,351</b>
<b>51,022,935</b>	<b>Total Gross Expenditure</b>	<b>50,225,916</b>



## Community Services

## Head of Adult Care

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(7,263,068)	Customer & Client Receipts	(7,492,883)
(35,000)	Government Grants	(136,680)
(89,238)	Other Grants Reimbursements & Contributions	(88,919)
(155,088)	Internal Income	346
(65,792)	Recharges to Other Services	0
<b>(7,608,186)</b>	<b>Income</b>	<b>(7,718,136)</b>
<b>(7,608,186)</b>	<b>Total Income</b>	<b>(7,718,136)</b>
<b>43,414,749</b>	<b>Total Net Expenditure</b>	<b>42,507,780</b>



## Community Services

## Head of Children and Families

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
9,558,626	Direct Employee Expenses	9,788,676
4,797	Indirect Employee Expenses	2,646
<b>9,563,423</b>	<b>Employee Expenses</b>	<b>9,791,322</b>
1,992	Buildings & Plant	1,992
105,430	Energy Costs	119,203
22,097	Rents	30,141
27,293	Water Services	24,870
2,553	Fixtures & Fittings	2,553
340,659	Other Property Costs	496,371
59,187	Cleaning & Domestic Services	43,457
9,786	Grounds Maintenance Costs	9,786
<b>568,997</b>	<b>Premises Related Expenditure</b>	<b>728,373</b>
145,052	Equipment Furniture & Materials	144,694
110,167	Catering	121,070
1,525	Clothing Uniforms & Laundry	1,013
25,467	Printing Stationery & General Office Expenses	26,391
39,850	Services	39,850
38,835	Communications & Computing	37,361
24,645	Expenses	24,645
22,715	Grants & Subscriptions	22,778
61,646	Miscellaneous	57,563
<b>469,903</b>	<b>Supplies &amp; Services</b>	<b>475,366</b>
26,417	Direct Transport Costs	29,015
69,513	Contract Hire & Operating Leases	71,956
14,600	Public Transport	14,600
148,555	Car Allowances	150,203
<b>259,085</b>	<b>Transport Related Expenditure</b>	<b>265,774</b>
113,949	Independent Units within the Council	134,743
60,335	Other Local Authorities	60,335
39,621	Health Authorities	67,621
52,129	Government Departments	42,129
1,142,433	Voluntary Associations	1,086,269
3,180,372	Other Establishments	2,792,782
14,145	Private Contractors	14,145
1,221,543	Other Agencies	1,493,416
<b>5,824,526</b>	<b>Third Party Payments</b>	<b>5,691,440</b>
<b>16,685,934</b>	<b>Total Gross Expenditure</b>	<b>16,952,274</b>



## Community Services

## Head of Children and Families

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(938,736)	Customer & Client Receipts	(941,564)
0	Government Grants	(61,500)
(19,815)	Other Grants Reimbursements & Contributions	(19,815)
0	Internal Income	(5,000)
<b>(958,551)</b>	<b>Income</b>	<b>(1,027,879)</b>
<b>(958,551)</b>	<b>Total Income</b>	<b>(1,027,879)</b>
<b>15,727,382</b>	<b>Total Net Expenditure</b>	<b>15,924,395</b>



## Community Services

## Head of Community and Culture

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
6,186,277	Direct Employee Expenses	6,270,055
61,691	Indirect Employee Expenses	67,508
<b>6,247,968</b>	<b>Employee Expenses</b>	<b>6,337,563</b>
389,279	Buildings & Plant	440,829
613,662	Energy Costs	693,332
57,668	Rents	54,810
22,626	Rates	22,626
136,766	Water Services	134,725
103,918	Cleaning & Domestic Services	259,401
8,149	Grounds Maintenance Costs	8,149
<b>1,332,068</b>	<b>Premises Related Expenditure</b>	<b>1,613,872</b>
423,758	Equipment Furniture & Materials	397,804
55,178	Catering	5,246
9,665	Clothing Uniforms & Laundry	9,665
80,680	Printing Stationery & General Office Expenses	80,680
8,447	Services	8,447
190,034	Communications & Computing	189,386
22,829	Expenses	22,905
3,642	Grants & Subscriptions	3,642
227,832	Miscellaneous	217,566
<b>1,022,064</b>	<b>Supplies &amp; Services</b>	<b>935,341</b>
31,986	Direct Transport Costs	34,957
84,097	Contract Hire & Operating Leases	85,098
6,628	Public Transport	6,628
120,149	Car Allowances	116,437
<b>242,860</b>	<b>Transport Related Expenditure</b>	<b>243,120</b>
70,045	Independent Units within the Council	34,482
42,350	Health Authorities	48,915
788,455	Voluntary Associations	805,288
3,103,647	Other Establishments	2,843,757
337,253	Private Contractors	600,277
<b>4,341,749</b>	<b>Third Party Payments</b>	<b>4,332,718</b>
1,083,870	Transfer Payment - Homeless	989,168
<b>1,083,870</b>	<b>Transfer Payments</b>	<b>989,168</b>
<b>14,270,579</b>	<b>Total Gross Expenditure</b>	<b>14,451,783</b>



## Community Services

## Head of Community and Culture

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(1,959,041)	Customer & Client Receipts	(1,906,307)
(1,394,000)	Government Grants	(1,355,220)
(840,635)	Other Grants Reimbursements & Contributions	(1,147,110)
(19,518)	Interest	(19,518)
(151,222)	Internal Income	(81,647)
<b>(4,364,416)</b>	<b>Income</b>	<b>(4,509,802)</b>
<b>(4,364,416)</b>	<b>Total Income</b>	<b>(4,509,802)</b>
<b>9,906,163</b>	<b>Total Net Expenditure</b>	<b>9,941,981</b>



## Community Services

## Head of Education

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
51,383,008	Direct Employee Expenses	52,144,595
90,782	Indirect Employee Expenses	111,566
<b>51,473,790</b>	<b>Employee Expenses</b>	<b>52,256,161</b>
898,415	Buildings & Plant	898,478
1,213,290	Energy Costs	1,423,635
3,521	Rents	3,521
8,130	Rates	8,130
247,881	Water Services	268,492
(340,659)	Other Property Costs	(496,371)
1,146,754	Cleaning & Domestic Services	1,155,488
236,197	Grounds Maintenance Costs	196,197
<b>3,413,528</b>	<b>Premises Related Expenditure</b>	<b>3,457,570</b>
904,551	Equipment Furniture & Materials	992,466
3,742,332	Catering	3,883,577
3,700	Clothing Uniforms & Laundry	4,700
231,126	Printing Stationery & General Office Expenses	203,251
241,330	Services	247,089
320,360	Communications & Computing	307,026
67,041	Expenses	58,061
2,290	Grants & Subscriptions	1,970
79,177	Miscellaneous	356,740
<b>5,591,907</b>	<b>Supplies &amp; Services</b>	<b>6,054,881</b>
350	Direct Transport Costs	1,185
16,296	Contract Hire & Operating Leases	54,430
53,174	Public Transport	55,349
176,564	Car Allowances	171,772
<b>246,384</b>	<b>Transport Related Expenditure</b>	<b>282,736</b>
2,459,506	Independent Units within the Council	2,232,667
229,116	Other Local Authorities	0
85,652	Health Authorities	85,652
438,080	Government Departments	438,080
2,786,327	Other Establishments	1,777,662
60,619	Private Contractors	60,619
3,357	Other Agencies	2,505
<b>6,062,658</b>	<b>Third Party Payments</b>	<b>4,597,185</b>
133,500	Transfer Payment - School Children & Students	134,483
<b>133,500</b>	<b>Transfer Payments</b>	<b>134,483</b>
<b>66,921,766</b>	<b>Total Gross Expenditure</b>	<b>66,783,016</b>



## Community Services

## Head of Education



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(1,856,014)	Customer & Client Receipts	(1,873,238)
(438,606)	Government Grants	(428,606)
(272,557)	Other Grants Reimbursements & Contributions	(228,887)
(143,831)	Internal Income	(152,211)
<b>(2,711,008)</b>	<b>Income</b>	<b>(2,682,942)</b>
<b>(2,711,008)</b>	<b>Total Income</b>	<b>(2,682,942)</b>
<b>64,210,758</b>	<b>Total Net Expenditure</b>	<b>64,100,074</b>



# Customer Services

## Section 4

## Customer Services



Approved 2012/2013 £	Objective Summary	Approved 2013/2014 £
13,993,464	Executive Director of Customer Services	14,270,822
6,352,956	Head of Customer and Support Services	6,205,253
11,301,799	Head of Facility Services	11,133,588
1,871,729	Head of Governance and Law	1,649,074
<b>33,519,948</b>	<b>Total Net Expenditure</b>	<b>33,258,737</b>

## Customer Services



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
15,324,901	Employee Expenses	15,224,381
2,347,667	Premises Related Expenditure	2,344,530
4,251,148	Supplies & Services	3,839,890
6,461,887	Transport Related Expenditure	6,427,463
25,152,064	Third Party Payments	24,515,140
(1,211,551)	Capital Costs	0
(42,230,169)	Income	(42,516,667)
23,424,000	Transfer Payments	23,424,000
<b>33,519,948</b>	<b>Total Net Expenditure</b>	<b>33,258,737</b>



## Customer Services

## Executive Director of Customer Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
335,411	Direct Employee Expenses	339,919
6,050	Indirect Employee Expenses	4,250
<b>341,461</b>	<b>Employee Expenses</b>	<b>344,169</b>
200	Cleaning & Domestic Services	200
<b>200</b>	<b>Premises Related Expenditure</b>	<b>200</b>
3,075	Equipment Furniture & Materials	3,075
8,575	Printing Stationery & General Office Expenses	8,575
10,117	Communications & Computing	10,122
1,200	Expenses	1,200
20,000	Grants & Subscriptions	19,422
4,965	Miscellaneous	3,188
<b>47,933</b>	<b>Supplies &amp; Services</b>	<b>45,583</b>
300	Direct Transport Costs	300
224	Public Transport	224
10,590	Car Allowances	10,590
<b>11,114</b>	<b>Transport Related Expenditure</b>	<b>11,114</b>
16,690,253	Other Establishments	15,755,702
138,955	Private Contractors	138,955
<b>16,829,208</b>	<b>Third Party Payments</b>	<b>15,894,657</b>
(1,211,551)	Capital Financing	0
<b>(1,211,551)</b>	<b>Capital Costs</b>	<b>0</b>
<b>16,018,365</b>	<b>Total Gross Expenditure</b>	<b>16,295,723</b>

## Customer Services



## Executive Director of Customer Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(2,024,901)	Recharges to Other Services	(2,024,901)
<b>(2,024,901)</b>	<b>Income</b>	<b>(2,024,901)</b>
<b>(2,024,901)</b>	<b>Total Income</b>	<b>(2,024,901)</b>
<b>13,993,464</b>	<b>Total Net Expenditure</b>	<b>14,270,822</b>



## Customer Services

## Head of Customer and Support Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
6,095,475	Direct Employee Expenses	6,113,693
53,269	Indirect Employee Expenses	49,269
<b>6,148,744</b>	<b>Employee Expenses</b>	<b>6,162,962</b>
6,500	Buildings & Plant	6,500
2,365	Energy Costs	1,139
1,187	Rents	0
126	Water Services	351
2,057	Cleaning & Domestic Services	1,992
<b>12,235</b>	<b>Premises Related Expenditure</b>	<b>9,982</b>
60,947	Equipment Furniture & Materials	60,947
154,205	Printing Stationery & General Office Expenses	152,468
8,050	Services	22,050
1,566,495	Communications & Computing	1,356,952
18,774	Expenses	18,774
5,081	Grants & Subscriptions	5,081
197,629	Miscellaneous	180,343
<b>2,011,181</b>	<b>Supplies &amp; Services</b>	<b>1,796,615</b>
3,397	Direct Transport Costs	3,397
28,562	Contract Hire & Operating Leases	24,069
7,695	Public Transport	7,695
109,429	Car Allowances	109,921
<b>149,083</b>	<b>Transport Related Expenditure</b>	<b>145,082</b>
42,868	Other Establishments	28,668
(2,852)	Private Contractors	29,000
143,470	Other Agencies	143,470
<b>183,485</b>	<b>Third Party Payments</b>	<b>201,137</b>
23,424,000	Transfer Payment - Housing Benefits	23,424,000
<b>23,424,000</b>	<b>Transfer Payments</b>	<b>23,424,000</b>
<b>31,928,727</b>	<b>Total Gross Expenditure</b>	<b>31,739,778</b>





## Customer Services

## Head of Customer and Support Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(1,082,814)	Customer & Client Receipts	(1,117,814)
(23,781,342)	Government Grants	(23,705,096)
(391,126)	Other Grants Reimbursements & Contributions	(391,126)
(320,490)	Internal Income	(320,490)
<b>(25,575,771)</b>	<b>Income</b>	<b>(25,534,525)</b>
<b>(25,575,771)</b>	<b>Total Income</b>	<b>(25,534,525)</b>
<b>6,352,956</b>	<b>Total Net Expenditure</b>	<b>6,205,253</b>



## Customer Services

## Head of Facility Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
7,220,998	Direct Employee Expenses	7,093,190
40,966	Indirect Employee Expenses	37,821
<b>7,261,964</b>	<b>Employee Expenses</b>	<b>7,131,011</b>
655,816	Buildings & Plant	655,101
679,676	Energy Costs	738,882
147,657	Rents	131,532
137,222	Water Services	139,227
50,000	Fixtures & Fittings	50,000
136,384	Other Property Costs	136,795
475,235	Cleaning & Domestic Services	429,760
46,107	Grounds Maintenance Costs	46,107
<b>2,328,097</b>	<b>Premises Related Expenditure</b>	<b>2,327,403</b>
166,945	Equipment Furniture & Materials	204,998
1,310,732	Catering	1,273,007
23,382	Clothing Uniforms & Laundry	22,286
44,018	Printing Stationery & General Office Expenses	43,304
19,951	Services	19,951
102,157	Communications & Computing	101,008
12,223	Expenses	12,223
2,514	Grants & Subscriptions	2,514
6,479	Miscellaneous	12,245
<b>1,688,402</b>	<b>Supplies &amp; Services</b>	<b>1,691,537</b>
203,229	Direct Transport Costs	220,230
5,800,554	Contract Hire & Operating Leases	5,774,207
29,619	Public Transport	29,619
180,925	Car Allowances	170,237
20,287	Transport Insurance	19,394
<b>6,234,614</b>	<b>Transport Related Expenditure</b>	<b>6,213,686</b>
5,100	Independent Units within the Council	5,100
35,647	Other Establishments	41,647
7,287,784	Private Contractors	7,545,758
771,635	Other Agencies	787,635
<b>8,100,166</b>	<b>Third Party Payments</b>	<b>8,380,140</b>
<b>25,613,244</b>	<b>Total Gross Expenditure</b>	<b>25,743,777</b>



## Customer Services

## Head of Facility Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(5,049,318)	Customer & Client Receipts	(5,142,366)
(9,262,127)	Internal Income	(9,467,823)
<b>(14,311,445)</b>	<b>Income</b>	<b>(14,610,189)</b>
<b>(14,311,445)</b>	<b>Total Income</b>	<b>(14,610,189)</b>
<b>11,301,799</b>	<b>Total Net Expenditure</b>	<b>11,133,588</b>



## Customer Services

## Head of Governance and Law

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
1,545,902	Direct Employee Expenses	1,559,409
26,830	Indirect Employee Expenses	26,830
<b>1,572,732</b>	<b>Employee Expenses</b>	<b>1,586,239</b>
140	Buildings & Plant	0
3,923	Energy Costs	3,965
700	Water Services	528
2,371	Cleaning & Domestic Services	2,453
<b>7,135</b>	<b>Premises Related Expenditure</b>	<b>6,946</b>
37,815	Equipment Furniture & Materials	37,700
100	Clothing Uniforms & Laundry	100
25,310	Printing Stationery & General Office Expenses	25,540
14,950	Services	14,950
132,358	Communications & Computing	133,308
6,366	Expenses	6,366
29,611	Grants & Subscriptions	29,470
257,122	Miscellaneous	58,720
<b>503,633</b>	<b>Supplies &amp; Services</b>	<b>306,155</b>
4,558	Direct Transport Costs	5,063
3,993	Contract Hire & Operating Leases	3,993
3,833	Public Transport	3,833
54,692	Car Allowances	44,692
<b>67,076</b>	<b>Transport Related Expenditure</b>	<b>57,581</b>
6,000	Independent Units within the Council	6,000
5,405	Joint Authorities	5,405
10,000	Other Establishments	10,000
3,000	Private Contractors	3,000
14,800	Other Agencies	14,800
<b>39,205</b>	<b>Third Party Payments</b>	<b>39,205</b>
<b>2,189,780</b>	<b>Total Gross Expenditure</b>	<b>1,996,125</b>



## Customer Services

## Head of Governance and Law

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(288,051)	Customer & Client Receipts	(317,051)
(30,000)	Other Grants Reimbursements & Contributions	(30,000)
<b>(318,051)</b>	<b>Income</b>	<b>(347,051)</b>
<b>(318,051)</b>	<b>Total Income</b>	<b>(347,051)</b>
<b>1,871,729</b>	<b>Total Net Expenditure</b>	<b>1,649,074</b>



# Development and Infrastructure Services

## Section 5

## Development and Infrastructure Services



Approved 2012/2013 £	Objective Summary	Approved 2013/2014 £
2,025,246	Executive Director of Development and Infrastructure Services	1,856,374
2,890,394	Head of Planning and Regulatory Services	2,983,090
2,011,454	Head of Economic Development	3,430,378
23,049,616	Head of Roads and Amenity Services	23,252,839
<b>29,976,710</b>	<b>Total Net Expenditure</b>	<b>31,522,681</b>



## Development and Infrastructure Services



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
23,992,521	Employee Expenses	23,001,723
2,300,698	Premises Related Expenditure	2,436,220
7,671,372	Supplies & Services	7,399,517
10,497,229	Transport Related Expenditure	10,942,793
24,060,317	Third Party Payments	25,539,096
251	Capital Costs	251
(38,545,677)	Income	(37,796,919)
<b>29,976,710</b>	<b>Total Net Expenditure</b>	<b>31,522,681</b>



# Development and Infrastructure Services

Executive Director of Development and Infrastructure Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
1,661,454	Direct Employee Expenses	1,579,427
28,555	Indirect Employee Expenses	25,027
<b>1,690,009</b>	<b>Employee Expenses</b>	<b>1,604,453</b>
0	Energy Costs	896
253	Fixtures & Fittings	253
<b>253</b>	<b>Premises Related Expenditure</b>	<b>1,149</b>
75,233	Equipment Furniture & Materials	49,575
154,662	Printing Stationery & General Office Expenses	128,669
89,354	Communications & Computing	62,826
3,853	Expenses	3,353
500	Grants & Subscriptions	500
13,889	Miscellaneous	5,889
<b>337,490</b>	<b>Supplies &amp; Services</b>	<b>250,812</b>
1,766	Public Transport	1,766
14,237	Car Allowances	16,703
<b>16,003</b>	<b>Transport Related Expenditure</b>	<b>18,469</b>
1,130	Other Establishments	1,130
<b>1,130</b>	<b>Third Party Payments</b>	<b>1,130</b>
<b>2,044,884</b>	<b>Total Gross Expenditure</b>	<b>1,876,012</b>

## Development and Infrastructure Services

Executive Director of Development and Infrastructure Services



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(17,960)	Customer & Client Receipts	(17,960)
(1,679)	Internal Income	(1,679)
<b>(19,638)</b>	<b>Income</b>	<b>(19,638)</b>
<b>(19,638)</b>	<b>Total Income</b>	<b>(19,638)</b>
<b>2,025,246</b>	<b>Total Net Expenditure</b>	<b>1,856,374</b>



# Development and Infrastructure Services

## Head of Planning and Regulatory Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
4,360,406	Direct Employee Expenses	4,499,894
21,158	Indirect Employee Expenses	21,158
<b>4,381,564</b>	<b>Employee Expenses</b>	<b>4,521,052</b>
0	Energy Costs	4,056
1,000	Rents	1,000
<b>1,000</b>	<b>Premises Related Expenditure</b>	<b>5,056</b>
30,804	Equipment Furniture & Materials	31,004
2,100	Clothing Uniforms & Laundry	2,100
6,214	Printing Stationery & General Office Expenses	3,950
148,388	Services	148,388
68,419	Communications & Computing	89,771
16,975	Expenses	17,948
250	Grants & Subscriptions	600
99,750	Miscellaneous	71,903
<b>372,899</b>	<b>Supplies &amp; Services</b>	<b>365,664</b>
9,240	Direct Transport Costs	9,862
27,089	Contract Hire & Operating Leases	30,021
11,872	Public Transport	12,779
126,338	Car Allowances	122,498
<b>174,539</b>	<b>Transport Related Expenditure</b>	<b>175,161</b>
13,064	Independent Units within the Council	8,064
55,000	Voluntary Associations	55,000
344,214	Other Establishments	308,811
15,535	Private Contractors	15,535
<b>427,814</b>	<b>Third Party Payments</b>	<b>387,410</b>
<b>5,357,817</b>	<b>Total Gross Expenditure</b>	<b>5,454,343</b>

## Development and Infrastructure Services

## Head of Planning and Regulatory Services



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(2,359,845)	Customer & Client Receipts	(2,359,969)
(5,000)	Government Grants	(5,000)
(102,578)	Other Grants Reimbursements & Contributions	(106,285)
<b>(2,467,423)</b>	<b>Income</b>	<b>(2,471,254)</b>
<b>(2,467,423)</b>	<b>Total Income</b>	<b>(2,471,254)</b>
<b>2,890,394</b>	<b>Total Net Expenditure</b>	<b>2,983,090</b>



# Development and Infrastructure Services

## Head of Economic Development

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
3,342,778	Direct Employee Expenses	3,232,538
41,359	Indirect Employee Expenses	41,359
<b>3,384,138</b>	<b>Employee Expenses</b>	<b>3,273,897</b>
227,026	Buildings & Plant	227,026
59,963	Energy Costs	80,160
73,107	Rents	73,107
1,418	Rates	1,418
18,183	Water Services	15,637
15,133	Other Property Costs	1,133
54,100	Cleaning & Domestic Services	57,073
4,500	Grounds Maintenance Costs	4,500
17,000	Premises Insurance	0
<b>470,429</b>	<b>Premises Related Expenditure</b>	<b>460,054</b>
123,470	Equipment Furniture & Materials	122,582
12,243	Clothing Uniforms & Laundry	12,243
10,195	Printing Stationery & General Office Expenses	10,195
20,508	Services	20,508
23,948	Communications & Computing	23,499
20,059	Expenses	20,059
4,612	Grants & Subscriptions	4,612
28,769	Miscellaneous	28,769
<b>243,803</b>	<b>Supplies &amp; Services</b>	<b>242,466</b>
338,013	Direct Transport Costs	348,489
102,426	Contract Hire & Operating Leases	102,187
12,074	Public Transport	12,074
47,318	Car Allowances	46,246
46,506	Transport Insurance	46,506
<b>546,337</b>	<b>Transport Related Expenditure</b>	<b>555,502</b>
282,204	Independent Units within the Council	294,556
489,876	Other Establishments	1,259,876
1,844,956	Private Contractors	1,758,208
109,189	Other Agencies	70,193
<b>2,726,224</b>	<b>Third Party Payments</b>	<b>3,382,833</b>
<b>7,370,931</b>	<b>Total Gross Expenditure</b>	<b>7,914,751</b>

## Development and Infrastructure Services

Head of Economic Development



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(4,483,408)	Customer & Client Receipts	(4,460,304)
(800,000)	Other Grants Reimbursements & Contributions	0
(76,069)	Internal Income	(24,069)
<b>(5,359,477)</b>	<b>Income</b>	<b>(4,484,373)</b>
<b>(5,359,477)</b>	<b>Total Income</b>	<b>(4,484,373)</b>
<b>2,011,454</b>	<b>Total Net Expenditure</b>	<b>3,430,378</b>



# Development and Infrastructure Services

## Head of Roads and Amenity Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
14,365,597	Direct Employee Expenses	13,431,109
171,212	Indirect Employee Expenses	171,212
<b>14,536,809</b>	<b>Employee Expenses</b>	<b>13,602,321</b>
257,865	Buildings & Plant	257,865
694,092	Energy Costs	798,288
61,504	Rents	61,504
144,733	Water Services	150,104
548,634	Other Property Costs	578,398
33,272	Cleaning & Domestic Services	34,887
88,916	Grounds Maintenance Costs	88,916
<b>1,829,016</b>	<b>Premises Related Expenditure</b>	<b>1,969,961</b>
6,227,714	Equipment Furniture & Materials	6,055,661
97,921	Clothing Uniforms & Laundry	97,921
10,284	Printing Stationery & General Office Expenses	10,284
49,067	Services	49,067
105,000	Communications & Computing	103,850
36,650	Expenses	36,650
21,348	Grants & Subscriptions	17,948
169,195	Miscellaneous	169,195
<b>6,717,178</b>	<b>Supplies &amp; Services</b>	<b>6,540,575</b>
3,511,723	Direct Transport Costs	3,924,949
0	Recharges	0
6,102,679	Contract Hire & Operating Leases	6,123,212
8,434	Public Transport	8,434
126,121	Car Allowances	125,673
11,393	Transport Insurance	11,393
<b>9,760,350</b>	<b>Transport Related Expenditure</b>	<b>10,193,661</b>
9,021,591	Independent Units within the Council	9,412,026
162,149	Other Local Authorities	165,549
2,083,033	Government Departments	2,265,760
51,822	Voluntary Associations	51,822
(59,763)	Other Establishments	(16,835)
9,645,818	Private Contractors	9,888,901
500	Other Agencies	500
<b>20,905,150</b>	<b>Third Party Payments</b>	<b>21,767,724</b>
251	Capital Financing	251
<b>251</b>	<b>Capital Costs</b>	<b>251</b>
<b>53,748,755</b>	<b>Total Gross Expenditure</b>	<b>54,074,493</b>



## Development and Infrastructure Services



## Head of Roads and Amenity Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
(27,267,150)	Customer & Client Receipts	(27,432,389)
(3,431,989)	Internal Income	(3,389,265)
<b>(30,699,139)</b>	<b>Income</b>	<b>(30,821,654)</b>
<b>(30,699,139)</b>	<b>Total Income</b>	<b>(30,821,654)</b>
<b>23,049,616</b>	<b>Total Net Expenditure</b>	<b>23,252,839</b>



# Other Operating Income and Expenditure

## Section 6

## Other Operating Income and Expenditure



Approved 2012/2013 £	Objective Summary	Approved 2013/2014 £
1,224,746	Elected Members	1,232,562
1,056,114	Sundry Services	268,119
1,441,212	Unfunded Pensions	1,522,249
<b>3,722,072</b>	<b>Total Net Expenditure</b>	<b>3,022,930</b>

## Other Operating Income and Expenditure



Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
1,687,720	Employee Expenses	1,720,884
1,126,677	Supplies & Services	1,093,530
139,377	Transport Related Expenditure	140,218
768,298	Third Party Payments	68,298
0	Income	0
<b>3,722,072</b>	<b>Total Net Expenditure</b>	<b>3,022,930</b>



# Other Operating Income and Expenditure

## Elected Members

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
178,323	Direct Employee Expenses	178,635
20,000	Indirect Employee Expenses	20,000
<b>198,323</b>	<b>Employee Expenses</b>	<b>198,635</b>
30,508	Printing Stationery & General Office Expenses	30,508
37,533	Communications & Computing	37,217
716,626	Expenses	723,605
34,081	Miscellaneous	34,081
<b>818,748</b>	<b>Supplies &amp; Services</b>	<b>825,411</b>
2,612	Direct Transport Costs	3,004
6,257	Contract Hire & Operating Leases	6,706
14,527	Public Transport	14,527
115,981	Car Allowances	115,981
<b>139,377</b>	<b>Transport Related Expenditure</b>	<b>140,218</b>
63,090	Other Establishments	63,090
5,208	Other Agencies	5,208
<b>68,298</b>	<b>Third Party Payments</b>	<b>68,298</b>
<b>1,224,746</b>	<b>Total Gross Expenditure</b>	<b>1,232,562</b>



# Other Operating Income and Expenditure

Elected Members

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
0	Customer & Client Receipts	0
<b>0</b>	<b>Income</b>	<b>0</b>
<b>0</b>	<b>Total Income</b>	<b>0</b>
<b>1,224,746</b>	<b>Total Net Expenditure</b>	<b>1,232,562</b>



## Other Operating Income and Expenditure

## Sundry Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
48,185	Direct Employee Expenses	0
<b>48,185</b>	<b>Employee Expenses</b>	<b>0</b>
269,300	Services	256,160
38,629	Miscellaneous	11,959
<b>307,929</b>	<b>Supplies &amp; Services</b>	<b>268,119</b>
700,000	Other Establishments	0
<b>700,000</b>	<b>Third Party Payments</b>	<b>0</b>
<b>1,056,114</b>	<b>Total Gross Expenditure</b>	<b>268,119</b>





# Other Operating Income and Expenditure

## Sundry Services

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
0	Customer & Client Receipts	0
<b>0</b>	<b>Income</b>	<b>0</b>
<b>0</b>	<b>Total Income</b>	<b>0</b>
<b>1,056,114</b>	<b>Total Net Expenditure</b>	<b>268,119</b>



# Other Operating Income and Expenditure

## Unfunded Pensions

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
1,441,212	Indirect Employee Expenses	1,522,249
<b>1,441,212</b>	<b>Employee Expenses</b>	<b>1,522,249</b>
<b>1,441,212</b>	<b>Total Gross Expenditure</b>	<b>1,522,249</b>



# Other Operating Income and Expenditure

## Unfunded Pensions

Approved 2012/2013 £	Subjective Summary	Approved 2013/2014 £
0	Customer & Client Receipts	0
<b>0</b>	<b>Income</b>	<b>0</b>
<b>0</b>	<b>Total Income</b>	<b>0</b>
<b>1,441,212</b>	<b>Total Net Expenditure</b>	<b>1,522,249</b>